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THIS IS COMMISSION PRESIDENT SAM CHO
CONVENING THE REGULAR MEETING OF JANUARY
24, 2023. THE TIME IS 10:30 A.M..

WE'RE MEETING IN PERSON TODAY AT THE
SEATTLE TACOMA INTERNATIONAL AIRPORT
CONFERENCE CENTER AND VIRTUALLY VIA
MICROSOFT TEAMS. PRESENT WITH ME TODAY
ARE COMMISSIONERS CALKINS, FELLEMAN AND
HASEGAWA, WHO ARE CURRENTLY GATHERED IN
THE EXECUTIVE SESSION ROOM AWAITING FOR
THE OPENING PUBLIC MEETING. I BELIEVE
COMMISSIONER MOHAMMED IS UP WITH US AS
WELL, BUT SHE IS RECUSED FROM
ATTENDANCE AT THE SESSION. WE'LL NOW
RECESS INTO THE EXECUTIVE SESSION TO
DISCUSS ONE ITEM REGARDING LITIGATION
AND A POTENTIAL LITIGATION OR LEGAL RISK
PER RCW 42. 30. 110.

SUB ONE SUB I. FOR APPROXIMATELY 30
MINUTES AND WE'LL RECONVENE INTO PUBLIC
SESSION AT NOON TODAY. THANK YOU SO
MUCH.

THIS IS COMMISSION PRESIDENT SAM CHO
RECONVENING THE REGULAR MEETING OF
JANUARY 24, 2023. THE TIME IS NOW 12:00
P.M.. WE'RE MEETING IN PERSON TODAY AT
THE SEATTLE TACOMA INTERNATIONAL AIRPORT
CONFERENCE CENTER AND VIRTUALLY VIA
TEAMS OR MICROSOFT TEAMS. CLERK HART,
CAN YOU PLEASE CALL THE ROLE OF ALL
COMMISSIONERs IN ATTENDANCE?

I WAIT FOR CLERK HART TO GET HERE, BUT
DEPUTY CLERK,

THANK YOU. THIS IS DEPUTY CLERK PAYNE.
FIRST, I HAVE COMMISSIONER CHO. PRESENT.

THANK YOU. COMMISSIONER FELLEMAN?

PRESENT. THANK YOU. COMMISSIONER
HASEGAWA? PRESENT. COMMISSIONER MOHAMED.

I THINK SHE'S ON HER WAY. THEN
COMMISSIONER CALKINS. HERE. THANK YOU.

YES, WE ARE EXPECTING COMMISSIONER
MOHAMED TO JOIN US MOMENTARILY. SHE'S ON

A CALL WITH THE CITY. DUE TO THE
CONTINUED VIRTUAL COMPONENT OF
PARTICIPATION FOR OUR MEETING, WE HAVE
STAFF, EXTERNAL PRESENTERS, AND MEMBERS
OF THE PUBLIC WHO MAY BE PARTICIPATING
ON THEIR PERSONAL DEVICES OR FROM THE
TELEPHONES TODAY. WE'VE MADE
ARRANGEMENTS TO ACCOMMODATE THIS VIRTUAL
FORMAT. LATER, WE'LL TAKE PUBLIC COMMENT
ON ITEMS RELATED TO THE CONDUCT OF THE
PORT FROM PEOPLE WHO ARE PARTICIPATING
BY TEAMS, AS WELL AS THOSE IN PERSON WHO
HAVE SIGNED UP TO SPEAK. FOR ANYONE
PARTICIPATING ON MICROSOFT TEAMS,
PLEASE MUTE YOUR SPEAKERS WHEN NOT
ACTIVELY SPEAKING OR PRESENTING. PLEASE
HAVE YOUR CAMERAS OFF UNLESS YOU ARE A
MEMBER OF THE COMMISSION OR AN EXECUTIVE

OR EXECUTIVE DIRECTOR PARTICIPATING VIRTUALLY OR ARE A MEMBER OF STAFF IN A PRESENTATION OR ACTIVELY ADDRESSING THE COMMISSION. MEMBERS OF THE PUBLIC ADDRESSING THE COMMISSION MAY TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK. FOR ANYONE AT THE DIAS HERE TODAY, PLEASE TURN OFF THE SPEAKERS ON ANY COMPUTERS AND SILENCE YOUR DEVICES. WHEN YOU'RE RECOGNIZED TO SPEAK, YOU WILL PRESS THE BUTTON FOR YOUR MICROPHONE TO BE AUDIBLE AND WILL PRESS IT AGAIN TO SILENCE IT WHEN YOU'RE NOT ACTIVELY SPEAKING. ALL THE ITEMS NOTED HERE WILL ENSURE A SMOOTHER MEETING, SO I THANK YOU IN ADVANCE ALL VOTES TODAY WILL BE TAKEN BY ROLL CALL METHOD, SO IT IS CLEAR FOR ANYONE PARTICIPATING VIRTUALLY HOW VOTES ARE CAST. COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN YOUR NAME IS CALLED. I ASK THAT ALL COMMISSIONERS WAIT TO BE RECOGNIZED BEFORE SPEAKING. WE ARE MEETING ON THE ANCESTRAL LANDS IN THE WATERS OF THE COAST SALISH PEOPLE WITH WHOM WE SHARE A COMMITMENT TO STEWARD THESE NATURAL RESOURCES FOR FUTURE GENERATIONS. THIS MEETING IS BEING DIGITALLY RECORDED AND MAY BE VIEWED OR HEARD AT ANY TIME ON THE PORT'S WEBSITE AND MAY BE REBROADCAST BY KING COUNTY TELEVISION. PLEASE STAND OR JOIN US FOR THE PLEDGE OF ALLEGIANCE. ALL RIGHT, FIRST ITEM OF BUSINESS TODAY IS THE APPROVAL OF THE AGENDA. ARE THERE ANY ITEMS TO BE PULLED FROM CONSENT AGENDA OR ANY MOTIONS TO REARRANGE THE ORDERS OF THE DAY? I HEARD THAT COMMISSIONER FELLEMAN WOULD LIKE TO REORDER THE AGENDA TO TAKE ITEM FOUR A UP AS THE FIRST ITEM UNDER NEW BUSINESS. IS THAT CORRECT, COMMISSIONER FELLEMAN? FIRST ITEM UNDER NEW BUSINESS. YES. CORRECT. YES. OKAY. THANK YOU, COMMISSIONER. ARE THERE ANY OTHER CHANGES TO THIS TO THE AGENDA AT THE TIME? GREAT. COMMISSIONERS, THE QUESTION IS NOW ON APPROVAL OF THE AGENDA. IS THERE A MOTION TO APPROVE THE AGENDA AS AMENDED? MOVED. SECONDED. GREAT. THE MOTION HAS MADE AND SECONDED. IS THERE ANY OBJECTION TO APPROVAL OF THE AGENDA AS AMENDED? HEARING NONE THE AGENDA IS APPROVED AS AMENDED. COMMISSIONERS, WITH OUR SPECIAL ORDERS OF THE DAY REORDERED. NEXT ON OUR AGENDA IS THE EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE DIRECTOR METRUCK, YOU HAVE THE FLOOR. COMMISSIONERS. I'D LIKE TO BEGIN MY REMARKS BY WISHING EVERYONE WHO CELEBRATES A HAPPY, BELATED LUNAR NEW

YEAR. I HOPE THIS YEAR OF THE RABBIT AND FOR THOSE IN VIETNAM, THE YEAR OF THE CAT WILL BE ONE OF RENEWED PASSION, STRENGTH, WISDOM AND COURAGE. I'M TOLD THAT THE YEAR OF RABBIT IS ONE OF PROSPERITY AND ABUNDANCE, SO I'M LOOKING FORWARD TO THAT. NEW YEAR'S HOLIDAYS ARE TYPICAL TIME FOR REFLECTION AND CELEBRATION. HERE AT THE PORT WE HAVE A LOT TO CELEBRATE AND A LOT TO BE PROUD OF. JUST LIKE LAST WEEK, WE WERE JOINED BY MANY OF OUR CUSTOMERS, STAKEHOLDERS, COMMUNITY PARTNERS AND ELECTED LEADERS TO REFLECT ON THE PAST YEAR AT OUR ANNUAL STATE OF THE PORT BREAKFAST. THIS WAS OUR FIRST IN PERSON STATE OF THE PORT BREAKFAST IN TWO YEARS AND IT WAS A MAJOR SUCCESS. THE EVENT WOULD NOT HAVE BEEN POSSIBLE WITHOUT THE TIRELESS EFFORTS OF OUR INCREDIBLE STAFF. MARY JEAN STEVENS, KATHY REUTER, DEVLIN DONNELLY, DEREK ADAMURA, MARK LONGBRIDGE, AND THE ENTIRE EXTERNAL RELATIONS STAFF AND MANY OTHERS THROUGHOUT THE PORT. THANK YOU ALL FOR WHAT YOU DO TO HELP US TELL OUR STORY AND ABOUT OUR ACCOMPLISHMENTS IN THE WORK THAT WE HAVE AHEAD OF US. ONE OF THE AREAS THAT WE HIGHLIGHTED DURING OUR STATE OF THE PORT PROGRAM WAS OUR EFFORTS ON TOURISM. ON THAT NOTE, I'D LIKE TO CONGRATULATE COMMISSIONER FRED FELLEMAN FOR HIS PRESTIGIOUS APPOINTMENT TO THE UNITED STATES DEPARTMENT OF COMMERCE TRAVEL AND TOURISM ADVISORY BOARD. TRAVEL AND TOURISM ADVISORY BOARD MEMBERS SPAN FROM CORPORATE CEOS, TO HOSPITALITY EXECUTIVES, TO NONPROFIT LEADERS. THEY SERVE AS ADVISORS TO THE SECRETARY OF COMMERCE ON HOW GOVERNMENT POLICIES AND PROGRAMS AFFECT THE TRAVEL AND TOURISM INDUSTRY, AND OFFER COUNSEL ON CURRENT AND EMERGING ISSUES TO SUPPORT SUSTAINABLE GROWTH OF TRAVEL AND TOURISM INDUSTRY AS OUR NATION'S ECONOMIC AS PART OF OUR NATION'S ECONOMIC ENGINE. COMMISSIONER FELLEMAN IS A DEDICATED AND PASSIONATE LEADER ADVOCATE AND AN ADVOCATE FOR THE PORT OF SEATTLE'S ROLE AS A REGIONAL AND NATIONAL TOURISM LEADER, PARTICULARLY AROUND SUSTAINABLE TOURISM. I LOOK FORWARD TO HIS CONTRIBUTIONS IN THIS NEW ROLE. AGAIN. COMMISSIONER. CONGRATULATIONS. THE SAFETY AND SECURITY OF EVERYONE THAT WORKS AT THE PORT OR USES OUR FACILITIES IS A TOP PRIORITY. SO I WOULD LIKE TO EXTEND MY CONGRATULATIONS AND APPRECIATION TO THE ENTIRE STAFF FOR A JOB WELL DONE FOR IMPROVING OUR SAFETY NUMBERS OVER THE LAST YEAR. SOME HIGHLIGHTS OF THE PAST YEAR INCLUDE A 25% REDUCTION IN THE

NUMBER OF INJURIES, 100% OF SENIOR LEADERS COMPLETING THE SEA TWO OR THE C TO C SAFETY LEADERSHIP TRAINING PROGRAM AND OUR INAUGURAL INHOUSE AUDIOMETRIC TESTING THAT RESULTED IN 75% REDUCTION OF OSHA RECORDABLE HEARING LOSS REPORTING AS COMPARED TO 2021. THESE ARE SIGNIFICANT ACCOMPLISHMENTS. SAFETY SECURITY IS PARAMOUNT IN ALL THAT WE DO, AND I'D LIKE TO EXPRESS MY DEEP APPRECIATION TO THE ENTIRE HEALTH AND SAFETY TEAM HEADED BY TERESA CUMMINS FOR THEIR EFFORTS TO MAKE THE PORT OF SEATTLE A SAFE PLACE TO WORK IN THE ENTIRE PORT WORKFORCE FOR MAKING SAFETY A PRIORITY IN ALL THAT WE DO.

ANOTHER CROSS CUTTING PRIORITY IS OUR WORK ON EQUITY. LATER THIS YEAR, YOU WILL CONSIDER AN EQUITY POLICY DIRECTIVE THAT WILL CODIFY MUCH OF THE EQUITY WORK THE PORT HAS DONE TO STAND UP OVER THE LAST FEW YEARS. THIS POLICY DIRECTIVE IS AN IMPORTANT STEP TO FURTHER OUR CENTURY AGENDA GOAL OF BEING A MODEL FOR DIVERSITY, EQUITY AND INCLUSION AND BRINGING THESE VALUES INTO EVERY ASPECT OF PORT OPERATIONS AND WORK. OUR OFFICE OF EQUITY DIVERSITY INCLUSION, ALONG WITH THE COMMISSION OFFICE, WILL BE HOSTING LISTENING SESSIONS FOR PORT STAFF AND EXTERNAL PARTNERS TO SHARE THE DRAFT EQUITY POLICY DIRECTIVE. DATES FOR THE STAFF LISTENING SESSIONS CAN BE FOUND ON THE COMPASS PAGE OR IN MY WEEKLY EXECUTIVE DIRECTOR UPDATE. EXTERNAL LISTENING SESSIONS CAN BE FOUND ON OUR PORT WEBSITE.

LASTLY, ON THE ENVIRONMENTAL FRONT, I'D LIKE TO SHARE A MILESTONE IN OUR MARITIME DIVISION. THIS WEEK, WE BEGAN PURCHASING RENEWABLE NATURAL GAS, OR RNG, FROM PUGET SOUND ENERGY FOR ALL OUR MARITIME PROPERTIES. THIS IS A NOTEWORTHY ADDITION TO OUR TENURE AGREEMENT IN AVIATION FOR RENEWABLE NATURAL GAS AS WELL. THIS RENEWABLE NATURAL GAS REPLACES THE CONVENTIONAL NATURAL GAS PREVIOUSLY PURCHASED FOR OUR FACILITIES. USING RNG WILL ENABLE US TO REDUCE PORT MARITIME FACILITY SCOPE ONE AND TWO IN EMISSIONS BY 46% IN 2023 AND UNDERSCORES OUR COMMITMENT TO BEING THE GREENEST PORT IN NORTH AMERICA. CONGRATULATIONS TO THE MARITIME TEAM AND THE ENVIRONMENTAL SUSTAINABILITY TEAM ON THIS MILESTONE. MOVING TO TODAY'S COMMISSION MEETING, I'D LIKE TO HIGHLIGHT A FEW ITEMS ON TODAY'S AGENDA. ITEM EIGHT J IS A REQUEST FOR AUTHORIZATION OF THE SECOND PHASE OF A PROJECT THAT YOU HAVE PREVIOUSLY APPROVED. SPECIFICALLY, IT WOULD MOVE FORWARD WITH THE BASIC MAINTENANCE AND

REPAIR OF THE EXISTING NORTH EMPLOYEE PARKING LOT. AS WE PURSUE THE DEVELOPMENT OF A TRANSPORTATION MANAGEMENT AVIATION TO REDUCE EMPLOYEE VEHICLE TRAVEL, THIS FACILITY IS ESSENTIAL TO SUPPORTING THE CURRENT EMPLOYEE PARKING NEEDS FOR AIRLINE TENANT AND CONCESSIONAIRE WORKERS. TO BE CLEAR, THIS PROJECT IS A RENEWAL OF THE FACILITY AND NOT AN EXPANSION OF THAT FACILITY. PHASE TWO, WHICH YOU ARE BEING ASKED TO CONSIDER TODAY, FOCUSES ON THE REPLACEMENT OF FAILING INFRASTRUCTURE, INCLUDING RETAINING WALLS, ELECTRICAL FEEDERS, AS WELL AS UPGRADING WAYFINDING SIGNAGE. THE NEXT PHASE OF THE PROJECT WILL INCLUDE PAVEMENT REMEDIATION, REPLACEMENTS OF WATER LINES AND STORMWATER CHANNEL DRAINS, AND POTENTIALLY THE EXPANSION OF ELECTRIC VEHICLE PARKING. ON OUR NEW BUSINESS AGENDA, YOU HAVE THE SECOND READING OF A REQUEST TO INCREASE THE DELEGATED AUTHORITY LEVELS FROM THE COMMISSION TO THE EXECUTIVE DIRECTOR. I DEEPLY APPRECIATE THE COMMISSION INPUT WE HAVE RECEIVED SINCE THE FIRST READING IN NOVEMBER, AND I WELCOME THE AMENDMENTS THAT YOU PROPOSED TODAY. THIS WILL MAKE THE PROCESS EVEN MORE ACCOUNTABLE AND TRANSPARENT. IF THE AUTHORIZATION MOVES FORWARD MY INTENTION IS TO HOLD ANY NEWLY DELEGATED LEVEL CLOSE, MEANING I DO NOT INTEND TO REDELEGATE FURTHER INTO THE ORGANIZATION, BUT KEEP IT AT MY LEVEL. ALL THE REQUESTS WILL COME DIRECTLY TO THE DEPUTY EXECUTIVE DIRECTOR AND MYSELF FOR REVIEW. COMMISSIONERS, THIS CONCLUDES MY REMARKS THIS AFTERNOON.

EXCELLENT. THANK YOU VERY MUCH, EXECUTIVE DIRECTOR METRUCK. WE ARE NOW ON TO COMMITTEE REPORTS. ERICA CHUNG, COMMISSION STRATEGIC ADVISOR, WILL PROVIDE THE REPORT. GOOD AFTERNOON, PRESIDENT CHO AND COMMISSIONERS. WE HAD THREE COMMITTEES MEETING ON JANUARY 17. THE AVIATION COMMITTEE WAS CONVENED BY COMMISSIONERS MOHAMMED AND CALKINS AND REVIEWED THE SCOPE OF WORK FOR THE COMMITTEE AND DISCUSSED THE 2023 WORK PLAN, TOPICS RELATED TO GROUND TRANSPORTATION AND ACCESS TO THE AIRPORT NOISE, AVIATION AND THE LONG TERM NEEDS OF THE AIRPORT AND AIRPORT CAPITAL IMPROVEMENT PROJECTS, AND AIRPORT DINING AND RETAIL. THE SUSTAINABILITY, ENVIRONMENT AND CLIMATE COMMITTEE CONVENED BY COMMISSIONER HASEGAWA AND FELLEMAN REVIEWED THE SCOPE OF THE WORK AND DISCUSSED THE 2023 WORK PLAN ITEMS. COMMISSIONERS WERE ALSO BRIEFED ON TERMINAL 91, PHASE ONE CAPITAL

IMPROVEMENT PROJECT UNDER THE SUSTAINABLE EVALUATION FRAMEWORK, WHICH INCLUDED THE PROJECT SCOPE, SUSTAINABILITY AND ALTERNATIVE SUMMARY AND RECOMMENDATIONS. DURING THE WATERFRONT AND INDUSTRIAL LANDS COMMITTEE MEETING, COMMISSIONER FELLEMAN AND CALKINS RECEIVED A BRIEFING ON THE CITY OF SEATTLE'S INDUSTRIAL LANDS REZONING PROCESS AND DISCUSSED THE COMMITTEE'S 2023 WORK PLAN WITH STAFF. HIGHLIGHTS OF THE WORK PLAN INCLUDE REAL ESTATE DEVELOPMENT, INDUSTRIAL LANDS, ZONING CHANGES, AND THE COEXISTENCE OF BICYCLE WITH INDUSTRIAL LANDS. THIS CONCLUDES MY REPORT. THANK YOU. THANK YOU. ERICA, ARE THERE ANY QUESTIONS OR FOLLOW UP QUESTIONS REGARDING COOPER OR FOR STEVE? YES, COMMISSIONER FELLEMAN, I APPRECIATE ALL OF US TAKING OUR FIRST MEETING TO SORT OF SET THE AGENDAS FOR THE YEAR. AND I JUST WANT TO MAKE SURE THAT ALL COMMISSIONER KNOW EACH OTHER'S COMMITTEE'S WORK PLAN. AND SO WHETHER IT BE AARON OR STEVE TO DISTRIBUTE THAT, I THINK THAT WILL BE GREAT FOR OUR MUTUAL VISIBILITY.

COMMISSIONER FELLEMAN, WE DO INTEND TO BRING THAT TO A PUBLIC SESSION IN FEBRUARY. I BELIEVE WE ARE SCHEDULED CURRENTLY FOR THE FIRST MEETING IN FEBRUARY. THANK YOU. EXCELLENT. THANK YOU. ALL RIGHT. WE ARE NOW AT THE PUBLIC COMMENT SECTION OF OUR AGENDA. THE PORT COMMISSION WELCOMES PUBLIC COMMENT AS AN IMPORTANT PART OF THE PUBLIC PROCESS. COMMENTS ARE RECEIVED AND CONSIDERED BY THE COMMISSION IN ITS DELIBERATIONS. BEFORE WE TAKE PUBLIC COMMENT OH, I HEAR AN ECHO. I WANT TO REVIEW OUR RULES FOR IN PERSON AND VIRTUAL PUBLIC COMMENT. EACH COMMENTATOR WILL HAVE TWO MINUTES TO SPEAK AND SHOULD STAY WITHIN THE ALLOTTED TIME. A TIMER WILL APPEAR ON THE SCREEN, AND A BUZZER WILL SOUND AT THE END OF THE TWO MINUTE PERIOD. FOR EACH SPEAKER, YOU MUST LIMIT REMARKS TO TOPICS RELATED TO THE CONDUCT OF THE PORT BUSINESS. THESE RULES APPLY TO INTRODUCTORY AND CONCLUDING REMARKS AS WELL. ALL REMARKS SHOULD BE ADDRESSED TO THE COMMISSION AS A BODY, NOT TO ANY INDIVIDUAL COMMISSIONER. DISRUPTIONS OF COMMISSION PUBLIC MEETINGS ARE PROHIBITED. DISRUPTIONS INCLUDE, BUT ARE NOT LIMITED TO THE FOLLOWING REFUSAL OF A SPEAKER TO LIMIT REMARKS TO TOPICS RELATED TO THE CONDUCT OF THE PORT BUSINESS. THREATS AND ABUSIVE OR HARASSING NAKED BEHAVIOR, INCLUDING, BUT NOT LIMITED TO, OBSCENE LANGUAGE AND GESTURES, A REFUSAL OF A SPEAKER TO COMPLY WITH THE ALLOTTED

TIMES SET FOR THOSE INDIVIDUAL SPEAKERS. PUBLIC COMMENT, LEAVING THE PODIUM OR TESTIMONY TABLE TO PHYSICALLY APPROACH COMMISSIONERS OR STAFF DURING ONE OF THE PUBLIC COMMENT, SPEAKERS MAY OFFER WRITTEN MATERIALS TO THE COMMISSION CLERK AND ANY BEHAVIOR THAT DISRUPTS, DISTURBS, OR OTHERWISE IMPEDES THE MEETING. WRITTEN MATERIALS PROVIDED TO THE CLERK WILL BE INCLUDED IN TODAY'S MEETING RECORD. THE CLERK HAS A LIST OF THOSE WHO ARE PREPARED TO SPEAK. WE ARE TAKING COMMENTS FROM ANYONE WHO HAS SIGNED UP TO SPEAK VIRTUALLY, AS WELL AS ANYONE WHO HAS JOINED US IN THE CHAMBERS. WHEN I CALL YOUR NAME. IF YOU ARE JOINING VIRTUALLY, PLEASE UNMUTE YOURSELF AND THEN PLEASE REPEAT YOUR NAME FOR THE RECORD AND STATE YOUR TOPIC RELATED TO THE CONDUCT OF PORT BUSINESS. IF YOU ARE ON THE TEAM'S MEETING AND YOU ARE ALSO STREAMING THE MEETING ON THE WEBSITE, PLEASE MUTE THE WEBSITE STREAM TO AVOID FEEDBACK. IF YOU ARE SPEAKING FROM THE ROOM, PLEASE COME TO THE TESTIMONY TABLE, REPEAT YOUR NAME AND YOUR TOPIC RELATED TO THE CONDUCT OF PORT BUSINESS. AS A REMINDER, COMMENT TIME WILL BE LIMITED TO TWO MINUTES PER PERSON. OUR FIRST SPEAKER IS IN PERSON, AND AYE. NAME IS RICHARD GREEN. EXCELLENT, RICHARD. WELCOME. PLEASE REMEMBER TO STATE YOUR FULL NAME AND THE TOPIC ON WHICH YOU ARE SPEAKING. THANK YOU. MY NAME IS RICHARD GREEN. I'M THE MUSEUM DIRECTOR AT THE HOLOCAUST CENTER FOR HUMANITY IN SEATTLE, AND I'M HERE TO SPEAK IN SUPPORT OF ORDER 223 TWO REGARDING THE INTERNATIONAL HOLOCAUST REMEMBRANCE ALLIANCE DEFINITION OF ANTISEMITISM. THE HOLOCAUST CENTER FOR HUMANITY, WHERE I WORK, LOCATED IN BELTOWN, WAS FOUNDED 35 YEARS AGO BY HOLOCAUST SURVIVORS WHO FOUND REFUGE IN THE PACIFIC NORTHWEST AFTER THE WAR. THROUGH THEIR STORIES, WE INSPIRE STUDENTS OF ALL AGES TO CONFRONT BIGOTRY AND INDIFFERENCE, PROMOTE HUMAN DIGNITY, AND TAKE ACTION. TODAY, OUR PROGRAMS REACH TENS OF THOUSANDS OF STUDENTS, TEACHERS, LAW ENFORCEMENT OFFICERS, AND OTHER COMMUNITY MEMBERS ACROSS THE STATE HAVING A MEASURABLE IMPACT IN THE STRUGGLE AGAINST INTOLERANCE AND HATRED. THERE'S NO QUESTION THAT ACTS OF ANTISEMITISM ARE ON THE RISE IN OUR COMMUNITY. WE RECEIVE REPORTS FROM SCHOOLS AND REQUESTS FOR TEACHING MATERIALS TO CONFRONT ANTISEMITISM ON A REGULAR BASIS. STATISTICS FROM LOCAL AND NATIONAL LAW ENFORCEMENT BEAR OUT THIS DRAMATIC INCREASE IN BIAS INCIDENTS. OUR OWN CENTER WAS EVEN VANDALIZED WITH

NEO NAZI WHITE SUPREMACIST SYMBOLS.
HAVING CLEAR, CONCISE AND VALID
DEFINITIONS OF TERMS SUCH AS GENOCIDE,
RACISM, AND ANTISEMITISM IS VITAL IN OUR
EDUCATIONAL WORK. THEY PROVIDE GUIDANCE
AND CONTEXT WHICH HELP IDENTIFY
OFFENSIVE, INTOLERANT AND HARMFUL
LANGUAGE. IN PARTICULAR, THE IRA
DEFINITION OF ANTISEMITISM IS ONE WHICH
THE HOLOCAUST CENTER FOR HUMANITY
ENDORSES AND UTILIZES IN OUR REGULAR
ACTIVITIES. THE CONCRETE EXAMPLES OF
ANTISEMITISM WHICH ACCOMPANY THE
DEFINITION ARE EXTREMELY HELPFUL IN
DETERMINING WHEN EVERYDAY SOCIAL AND
POLITICAL DISCOURSE CROSSES THE LINE
INTO ANTISEMITIC EXPRESSION.
AS WE APPROACH INTERNATIONAL HOLOCAUST
REMEMBRANCE DAY ON FRIDAY, WE ASK THAT
YOU SUPPORT ORDER 2023 TWO AND HONOR THE
LEGACIES OF THE LOCAL HOLOCAUST
SURVIVORS WHO FOUNDED OUR CENTER AND LED
OUR FIGHT AGAINST ANTISEMITISM AND ALL
FORMS OF INTOLERANCE AND HATRED. THANK
YOU. THANK YOU SO MUCH.
ALL RIGHT, OUR NEXT SPEAKER WE'RE GOING
TO ALTERNATE FROM IN PERSON TO REMOTE IS
LINDA CLIFTON. LINDA, CAN YOU HEAR ME?
AYES. EXCELLENT. LINDA, CAN YOU PLEASE
STATE YOUR FULL NAME AND THE TOPIC FOR
THE RECORD? MY NAME IS
LINDA CLIFTON. MY TOPIC IS TO
SUPPORT ORDER NUMBER 2321
TO ADOPT THE INTERNATIONAL HOLOCAUST
REMEMBRANCE ALLIANCE WORKING DEFINITION
OF ANTISEMITISM. EXCELLENT. AYES. THANK
YOU FOR HEARING ME TODAY. GO AHEAD.
I HAVE FELT PERSONALLY THE STING OF
ANTISEMITISM, MOST ACUTELY IN
THE SHOOTING AT THE JEWISH FEDERATION OF
GREATER SEATTLE, WHERE FRIENDS WERE
GRAVELY HURT, ONE WAS TRAGICALLY
MURDERED, AND WHERE I HAD BEEN MORE THAN
ONCE EARLIER THAT VERY WEEK. MORE
RECENTLY, I FELT IT AGAIN WHEN I
WAS SINGLED OUT AND SILENCED, WHERE I
ASSUMED SUPPORT OF ISRAEL. MY SUPPORT OF
ISRAEL IS IRRELEVANT. THE ATTACK WAS TO
MARGINALIZE ME, AND IT'S THE JEW.
THEREFORE, I'M GRATEFUL FOR YOUR
PROPOSED ACTION TODAY. YOU ARE
DETERMINED TO CONDEMN AND COMBAT
ANTISEMITISM. IT'S A MATTER OF UTMOST
CONCERN TO MY JEWISH COMMUNITY HEARING
JUDITH SOUND AND AS THE BROAD
SPECTRUM OF OUR JEWISH COMMUNITY IS
GREATLY CONCERNED ABOUT THE DISTURBING
INCREASE IN ANTISEMITIC INCIDENTS AND
RHETORIC LOCALLY AND NATIONWIDE. MR.
GREEN HAS SPOKEN TO WHY THIS DEFINITION,
AND I AGREE. YOU MAY KNOW THAT THIS
MONTH THE ANTIDEFAMATION LEAGUE
PUBLISHED A DEEPLY WORRISOME REPORT

SHOWING THAT BELIEF IN ANTISEMITIC TROPES AMONG AMERICANS HAS DOUBLED SINCE 2019. THIS IS THE TIME TO TAKE ACTION. PLEASE SPEAK OUT FORCEFULLY AGAINST ANTISEMITISM AND TAKE ACTION TO COMBAT THIS THREAT TO OUR COMMUNITY AND OUR BROADER SOCIETY. YOUR ACTION TODAY WILL BE A TANGIBLE WELCOME STEP FORWARD AS PART OF YOUR EQUITY WORK AND BEYOND. THANK YOU. THANK YOU VERY MUCH, LINDA. WE WILL NOW MOVE ON TO ANOTHER IN PERSON SPEAKER, BILL MOAT.

HI, BILL. PLEASE STATE YOUR FULL NAME FOR THE RECORD AND THE TOPIC OF YOUR COMMENT. HI. MY NAME IS BILL MAWETT. I AM HERE TO COMMENT IN FAVOR OF THE SPECIAL ORDER OF THE DAY 2023 TWO, THE SAME TOPIC THAT THE OTHER SPEAKERS HAVE BEEN TALKING ABOUT. SO I'LL BEGIN NOW. PORT OF SEATTLE COMMISSIONERS. MY NAME IS BILL MAUI AND I SERVE AS AN ADVISORY BOARD MEMBER FOR THE ANTIDEFAMATION LEAGUE PACIFIC NORTHWEST REGION AND THE BOARD CHAIR OF THE JEWISH COMMUNITY RELATIONS COUNCIL OF GREATER SEATTLE. AS YOU MAY KNOW, ADL IS THE NATION'S LEADING ANTI HATE AND HUMAN RELATIONS ORGANIZATION, COMBATING ANTISEMITISM AND BIGOTRY OF ALL KINDS. I AM SPEAKING TO YOU TODAY TO THANK YOU FOR ADOPTING A RESOLUTION DIRECTING THE PORT OF SEATTLE EXECUTIVE DIRECTOR TO UTILIZE THE IRA WORKING DEFINITION OF ANTISEMITISM AS A NON LEGALLY BINDING REFERENCE POINT OR TOOL THAT CAN PROVIDE GUIDANCE TO BETTER UNDERSTAND AND ADDRESS CONTEMPORARY MANIFESTATIONS OF ANTISEMITISM. THIS FRIDAY, AS WE COMMEMORATE INTERNATIONAL HOLOCAUST REMEMBRANCE DAY, WE CONTINUE TO SEE A RISE IN ANTISEMITISM IN WASHINGTON STATE AND NATIONWIDE. GOVERNMENTS, CAMPUS ADMINISTRATORS, LAW ENFORCEMENT BODIES, AND CIVIL SOCIETY ORGANIZATIONS AROUND THE WORLD ALL USE THIS DEFINITION TO EDUCATE ON ANTI JEWISH BIAS AND ASSESS HATE INCIDENTS AND CRIMES. SINCE 2021, ADL HAS TRACKED AND RESPONDED TO 31 ANTI SEMITIC INCIDENTS AND CRIMES IN SEATTLE WHICH HAVE INCLUDED INCIDENTS OF ANTI SEMITIC SLURS, VANDALISM, VIOLENT THREATS TARGETING JEWISH SCHOOLS AND INSTITUTIONS, AND THE DISTRIBUTION OF ANTISEMITIC PROPAGANDA BY HATE GROUPS. ANTISEMITISM IS OFTEN THE CANARY IN THE COAL MINE, UNDERSCORING THE TREATMENT OF MARGINALIZED GROUPS IN SOCIETY AND INDICATING WHEN LEVELS OF BIGOTRY AND INTOLERANCE ARE RISING. WE THANK COMMISSIONER FELLEMAN FOR INTRODUCING TODAY'S PROCLAMATION AND THANK YOU FOR ADOPTING THIS IMPORTANT LANGUAGE, WHICH IS NOT A SUBSTITUTE FOR NEW LAWS, BUT

CRITICAL GUIDANCE ON HOW TO ASSESS AND EDUCATE ON ANTISEMITISM IN TODAY'S CLIMATE. THIS RESOLUTION IS SUPPORTED BY THE ADL, IN ADDITION TO THE JEWISH FEDERATION OF GREATER SEATTLE, JEWISH FAMILY SERVICE OF SEATTLE, THE HOLOCAUST CENTER FOR HUMANITY AND AMERICAN JEWISH COMMITTEE IN SEATTLE. AS A MEMBER OF THE JEWISH COMMUNITY, I HOPE THIS WILL LEAD TO CONTINUED ACTION TO UNDERSTAND ANTISEMITISM TODAY AND WORK TOWARD GREATER INCLUSION, BELONGING AND RESPECT FOR ALL COMMUNITIES. THANK YOU FOR YOUR CONSIDERATION. THANK YOU, BILL. ALL RIGHT, OUR NEXT SPEAKER IS VIRTUAL IRIS ANTMAN. IRIS, CAN YOU HEAR ME? YES. EXCELLENT. DO YOU HAVE TWO MINUTES? PLEASE STATE YOUR FULL NAME AND THE TOPIC OF YOUR COMMENTS. AYES, MY NAME IS IRISH ANTMAN AND MY TOPIC IS THE HARMS OF CRUISING. GOOD AFTERNOON. MY NAME IS IRISH ANTMAN AND I'M WITH SEATTLE CRUISE CONTROL HERE TO REMIND US OF THE HARMS OF CRUISE, I SEE ON TODAY'S MEETING AGENDA SEVERAL ITEMS IN THE FEDERAL LEGISLATIVE MEMO SECTION TWO THAT RELATES TO DECARBONIZATION AND SUSTAINABILITY. LETTERS A, B, AND C RELATE TO PURSUING GRANTS AND INVESTMENTS TO RESEARCH AND DEVELOP SUSTAINABLE AVIATION FUELS. THIS IS IMPORTANT, BUT THESE FUELS ARE DECADES AWAY FROM EXISTING AND WON'T ADDRESS THE LOOMING CRISIS. LETTER D PROMOTES HYDROGEN AND CLEAN MARINE FUEL. ONLY GREEN HYDROGEN IS PRODUCED WITHOUT USING FOSSIL FUELS. SUGGESTING HYDROGEN OR CLEAN HYDROGEN IS VAGUE AND POTENTIALLY MISLEADING. TO SUGGEST THAT THESE PRELIMINARY EFFORTS ARE SUBSTANTIVELY. ADDRESSING THE THREATS FROM GLOBAL HEATING IS UNREALISTIC. SCIENTISTS ARE TELLING US WE HAVE UNTIL 2030 TO MAKE SUBSTANTIVE REDUCTIONS IN OUR GREENHOUSE GAS EMISSIONS AND THE MEASURES YOU'RE SUGGESTING THE PORT IS SUGGESTING, AND THE FUNDING WON'T ACHIEVE THIS. I SEE THAT LETTER F ON THE AGENDA HAS BEEN CROSSED OUT. THIS WAS AN IDEA TO DEVELOP OFFSHORE WIND TECHNOLOGY, A CLEAN ENERGY ALTERNATIVE. WHY WAS THIS CROSSED OFF AND IS NOT BEING PURSUED. CONTINUING TO PRETEND THAT EVERYTHING'S ALL RIGHT, THAT WE CAN CONTINUE BUSINESS AS USUAL, IS IRRESPONSIBLE AND REMINDS ME OF HOW WE STAND BY AND WATCH MASS SHOOTING AFTER MASS SHOOTING IN THIS COUNTRY AND DO LITTLE TO NOTHING TO GET GUNS OFF THE STREETS. PEOPLE THINK THAT THEIR INDIVIDUAL RIGHTS USURP THE COMMON GOOD, CORPORATE PROFIT FROM THE CRUISE BUSINESS, USURPS THE HEALTH AND SAFETY

OF OUR COMMUNITIES, OUR WATERS, OUR ECOSYSTEMS, AND OUR SPECIES VIABILITY. YOUR CHILDREN MAY ASK YOU ONE DAY, WHY DIDN'T YOU MAKE DIFFERENT DECISIONS WHEN YOU WERE ABLE TO? WHAT WILL YOU TELL THEM? THANK YOU.

THANK YOU, IRIS. AND OUR LAST SPEAKER FOR TODAY IS CHARLIE SYKES, ALSO VIRTUAL. CHARLIE, CAN YOU HEAR ME? I CAN? EXCELLENT. CHARLIE, GO AHEAD AND PLEASE MAKE SURE TO SAY YOUR FULL NAME AND YOUR TOPIC.

HELLO, MY NAME IS CHARLIE SYKES, AND I WILL BE TALKING ABOUT THE PROTECTION OF TUB LAKE ON BEHALF OF THE DEFENDERS OF NORTH SEA TECH PARK. I AM CURRENTLY A STUDENT AT THE UNIVERSITY OF WASHINGTON AND WORKING AS AN INTERN.

OKAY. I'M CURRENTLY A STUDENT AT THE UNIVERSITY OF WASHINGTON, WORKING AS AN INTERN FOR SOUTH SEATTLE CLIMATE ACTION NETWORK. IN OCTOBER 2021, THE PORT UPDATED ITS GREENHOUSE GAS TARGETS TO BECOME A CARBON NEUTRAL TO BECOME CARBON NEUTRAL OR BETTER BY 2051. THING THAT CAN HELP THE PORT REACH THIS GOAL IS BY PROTECTING TUB LAKE, WHICH IS A RARE SPHAGNUM PEAT BOSS BOG LOCATED INSIDE NORTH DETECT PARK. WHAT MAKES THIS BOG SO AFFECTED IN CARBON SEQUESTRATION IS THAT IT WAS FOUND THAT SEGNA PEAT BUS MUGS HOLD MORE THAN ONE QUARTER OF ALL SOIL CARBON, EVEN THOUGH THEY ACCOUNT FOR ONLY 3% OF EARTH'S LAND AREA.

BY PROTECTING PUBLIC, YOU CAN ESSENTIALLY HAVE A MASSIVE CARBON NATURAL SINK, WHICH COULD PUSH THE PORT CLOSER TO ITS GOAL OF BECOMING CARBON NEUTRAL. INSTEAD OF PROTECTING THIS BOG, THE PORT HAS RECOMMENDED BUILDING 340,000 AVIATION SUPPORTIVE USES RIGHT ON THE EDGE OF IT. DEVELOPING NEAR THE BOG'S EDGE ENDANGERS ITS LONG TERM HEALTH BY REMOVING TREES AND PERMEABLE FOREST FLOORS THAT SERVE AS A NATURAL BUFFER THESE DEVELOPMENTS BRING MORE PEOPLE AND VEHICLES INTO THE AREA AND CAN INCREASE POLLUTED RUNOFF FROM THE PAVED AREAS BY DAMAGING TUB LAKE. THERE HAVE BEEN MULTIPLE COMMUNITY PLANS IN THE PAST THAT RECOGNIZE TUB LAKE AS A SENSITIVE ENVIRONMENTAL AREA THAT SHOULD NOT BE DEVELOPED. WHEN THESE BOGS GET DAMAGED, THEY CAN RELEASE YEARS OF STORED CARBON AND CAN ACCELERATE THE EFFECTS OF CLIMATE CHANGE. THIS BOG HAS THE OPPORTUNITY TO BE A NATURAL CARBON OFFSET WHICH CAN HELP THE PORT TO MEET ITS GREENHOUSE GAS REDUCTION TARGETS. AMONG THE MANY OTHER ENVIRONMENTAL BENEFITS ASSOCIATED WITH BOGS, I RECOMMEND THAT YOU GUYS PLEASE WITHDRAW THESE RECOMMENDATIONS INSTEAD

AND WORK WITH THE CITY OF SEATAC TO PROTECT THIS RARE BOG INSTEAD OF TURNING A FREE AND NATURAL CARBON SINK INTO A MASSIVE CARBON PRODUCER. THANK YOU SO MUCH. THANK YOU VERY MUCH. SO THAT CONCLUDES OUR SIGNUPS TODAY. IS THERE ANYONE ELSE PRESENT ON THE TEAM'S CALL OR PRESENT IN THE ROOM TODAY WHO DIDN'T SIGN UP? WHO WISHES TO ADDRESS THE COMMISSION? IF SO, PLEASE STATE AND SPELL YOUR NAME AND STATE A TOPIC RELATED TO THE CONDUCT OR THE PORT YOU WISH TO SPEAK ABOUT FOR THE RECORD. OKAY, SEEING NONE AT THIS TIME, I'LL ASK THE CLERK TO PLEASE GIVE US A SYNOPSIS OF ANY WRITTEN COMMENTS RECEIVED. THANK YOU. MR. COMMISSION, PRESIDENT, MEMBERS OF THE COMMISSION, WE DO NOT HAVE ANY WRITTEN COMMENTS RECEIVED TODAY. OKAY, GREAT. HEARING NO FURTHER PUBLIC COMMENT, WE'LL MOVE TO THE CONSENT AGENDA. ITEMS ON THE CONSENT AGENDA ARE CONSIDERED ROUTINE AND WILL BE ADOPTED IN ONE MOTION. ITEMS REMOVED FROM THE CONSENT AGENDA WILL BE CONSIDERED SEPARATELY IMMEDIATELY AFTER ADOPTION OF THE REMAINING CONSENT AGENDA ITEMS. AT THIS TIME, THE CHAIR WILL ENTERTAIN A MOTION TO APPROVE THE CONSENT AGENDA ITEMS COVERING ITEMS EIGHT A TO J. CAN I GET A MOTION? SO MOVED. SECOND. EXCELLENT. THE MOTION WAS MADE AND SECONDED. COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN YOUR NAME IS CALLED FOR APPROVAL OF THE CONSENT AGENDA, BEGINNING WITH COMMISSIONER CALKINS. AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASEGAWA. AYE. THANK YOU. COMMISSIONER CHO. AYE. THANK YOU. THERE ARE FOUR AYES, ZERO NAYS FOR THIS ITEM. EXCELLENT. THE MOTION PASSES. ALL RIGHT, MOVING ON IN THE AGENDA. THANK YOU. SORRY. WE HAVE THE THREE NEW BUSINESS ITEMS TODAY. CLERK HART, PLEASE READ THE FIRST ITEM INTO THE RECORD. WE'LL THEN HEAR FROM EXECUTIVE DIRECTOR METRUCK TO INTRODUCE THE ITEM. THANK YOU. THIS IS AGENDA ITEM FOUR A, ORDER NUMBER 2023 DASH ZERO TWO, AN ORDER DIRECTING THE PORT OF SEATTLE EXECUTIVE DIRECTOR OR DESIGNEE TO UTILIZE THE INTERNATIONAL HOLOCAUST REMEMBRANCE ALLIANCE WORKING DEFINITION OF ANTISEMITISM WHEN DEVELOPING POLICIES AND TRAINING PROGRAMS TO HELP IDENTIFY AND COMBAT ANTISEMITISM. COMMISSIONER, TODAY YOU WILL CONSIDER AN ORDER DIRECTING THE USE OF A SPECIFIC DEFINITION OF ANTISEMITISM TO GUIDE FUTURE PORT POLICIES RELATED TO

COMBATING ANTI JEWISH HATE. THE PORT OF SEATTLE IS COMMITTED TO COMBATING RACISM AND PREJUDICE IN ALL ITS FORMS AND WILL CONTINUE TO LEAN INTO OPPORTUNITIES TO BE A LEADER ON EQUITY, DIVERSITY, AND INCLUSION. THIS ORDER IS TIME TO COINCIDE WITH THE ANNUAL OBSERVANCE OF YAM HASHOAH HOLOCAUST REMEMBRANCE DAY AND REMINDS US THAT WE MUST NEVER FORGET NOR SIT BY IN FACE OF FUTURE ATTEMPTS AT GENOCIDE. AT THIS TIME, I'LL TURN IT OVER TO COMMISSION'S STRATEGIC ADVISOR DAVID YAYWORTH TO PRESENT. COMMISSIONERS, I WILL REVIEW THE INTRODUCTION IN THE TEXT OF THE ORDER OR THE ORDER. ON MAY 26, 2016, THE INTERNATIONAL HOLOCAUST REMEMBRANCE ALLIANCE MEMBERS, WHICH AT THE TIME COMPRISED OF 31 COUNTRIES, INCLUDING THE UNITED STATES, ADOPTED THE WORKING DEFINITION OF ANTISEMITISM AS FOLLOWS: ANTISEMITISM IS A CERTAIN PERCEPTION OF JEWS WHICH MAY BE EXPRESSED AS HATRED TOWARD JEWS. RHETORICAL, OR AND PHYSICAL MANIFESTATIONS OF ANTISEMITISM ARE DIRECTED TOWARD JEWISH OR NON JEWISH INDIVIDUALS AND OR THEIR PROPERTY TOWARD JEWISH COMMUNITY INSTITUTIONS AND RELIGIOUS FACILITIES. END OF DEFINITION. ON APRIL 26, 2022, THE PORT OF SEATTLE COMMISSIONER PASSED A PROCLAMATION COMMITTEE TO ANNUALLY COMMEMORATE THE TRAGIC HISTORY OF THE HOLOCAUST AND CURRENT RISE IN ANTISEMITISM, AS WELL AS TO REFLECT THE LESSONS THEY HOLD ON OUR LIVES TODAY. THE COMMISSION, THROUGH ADOPTION OF THIS ORDER, RECOGNIZES THE ANNUAL COMMEMORATION AND FURTHER COMMITS TO IDENTIFYING AND COMBATING ANTISEMITISM IN THE PORT'S OWN POLICIES AND TRAINING PROGRAMS AND THE TEXT OF THE ORDER. THE PORT COMMISSION HEREBY DIRECTS THE PORT OF SEATTLE EXECUTIVE DIRECTOR OR DESIGNEE TO UTILIZE THE INTERNATIONAL HOLOCAUST REMEMBRANCE ALLIANCE WORKING DEFINITION OF ANTISEMITISM WHEN DEVELOPING POLICIES AND TRAINING PROGRAMS TO HELP IDENTIFY AND COMBAT ANTISEMITISM. THIS CONCLUDES MY REMARKS, AND COMMISSIONER CHO, I PASS IT BACK TO YOU. THANK YOU, DAVID. I'D LIKE TO NOW TURN IT OVER TO COMMISSIONER FELLEMAN AT THIS TIME AS THE SPONSOR OF THE ORDER. COMMISSIONER FELLEMAN, YOU HAVE THE FLOOR. THANK YOU VERY MUCH, AND I APPRECIATE THE SPEAKERS WHO CAME HERE TODAY, RICHARD GREEN, LINDA CLIFTON, AND BILL MOAT FOR PROVIDING THE CONTEXT FOR THIS DISCUSSION TODAY. AND WE RECOGNIZE THAT INTERNATIONAL HOLOCAUST DAY IS ON THE 27TH, AND IT'S COMMEMORATING THE LIBERATION OF THE LARGEST CONCENTRATION

CAMP IN AUSCHWITZ, WHERE IT'S PART OF THE 6 MILLION PEOPLE BEING EXTERMINATED, ALONG WITH ROMA AND MANY OTHERS. IN THAT PART, I WOULD LIKE TO CLARIFY THAT THIS DOES NOT SEEK THE ENDORSEMENT OF THE STATE OF ISRAEL'S GOVERNMENTS OR POLICIES. NOR WAS I ASKED TO BRING THIS FORWARD. IN FACT, RATHER, I WAS INSPIRED BY MY COLLEAGUES HERE AND ON THE COMMISSION WHO HAVE DONE THESE SIGNIFICANT WORK TO CELEBRATE CONTRIBUTIONS MADE BY THE DIVERSITY OF PEOPLE WHO MAKE OUR NATION GREAT, INCLUDING RECOGNITION OF KOREAN AMERICAN DAY, LATINO HERITAGE MONTH, ASIAN PACIFIC AND PACIFIC ISLANDER HERITAGE MONTH BUT ALSO THE RECOGNITION THAT CRIMES HAVE BEEN COMMITTED AGAINST ETHNIC MINORITIES. FOR EXAMPLE, IN FEBRUARY 22, AS PART OF BLACK HISTORY MONTH, IT ALSO ACKNOWLEDGES THE EXISTENCE OF INSTITUTIONAL RACISM AND THE HISTORY OF SLAVERY, AND AFFIRMING OUR COMMITMENT TO ADVANCE RACIAL EQUITY. IN MAY 2020, THE COMMISSION PROCLAIMED THAT RACISM AGAINST ASIANS AND ASIAN AMERICANS SHALL NOT BE TOLERATED IN ANY FORM. AND WE STAND IN SUPPORT OF INDIVIDUALS AND COMMUNITIES TARGETED BY ASSOCIATION WITH COVID-19. AND WE URGE EVERYONE TO INTERRUPT INSTANCES OF RACISM AND INTOLERANCE BY SPEAKING UP IN SUPPORT OF EQUITY, JUSTICE, AND INCLUSION. AND AS YOU HEARD, OF COURSE, WE HAVE COMMITTED OURSELVES BACK IN APRIL TO PASS THAT PROCLAMATION IN RECOGNITION OF HOLOCAUST REMEMBRANCE DAY AND TO ACKNOWLEDGE THE SIGNIFICANT RISE OF BLATANT ANTISEMITISM IN OUR COUNTRY AND AROUND THE WORLD. AS A QUICK ASIDE, I'M LISTENING TO THE RACHEL MADDOW ULTRA PODCAST, AND IT'S TRYING THIS ANALOGY TO THE UPRISING, THE INSURRECTION THAT WE RECENTLY EXPERIENCED. AND BACK IN THE EARLY 40S, THIS HAPPENED IN OUR COUNTRY, BUT IT WAS TARGETED TO THE JEWISH PEOPLE AND KEEPING US FROM GOING INTO THE WAR TO DEFEND OR TO OVERTHROW THE NAZIS. IT IS EXTRAORDINARY, THE COMPLICITNESS OF THE UNITED STATES GOVERNMENT IN THIS. AND SO I THINK REALLY CALLING ANTISEMITISM OUT IS IMPORTANT FOR ALL OF US. SO I INTRODUCED TODAY'S ORDER TO CARRY OUT OUR COMMITMENTS IN THE SPIRIT OF OTHER ACTIONS TAKEN BY THE COMMISSION. IT DOES SADDEN ME THAT THIS EFFORT PROVIDED SOME CONTROVERSY WHO COMPLETE THE RECOGNITION OF THE RISE IN ANTISEMITISM WITH THAT OF THE SUPPORT OF THE ISRAELIS GOVERNMENT AND POLICIES, OR AN EFFORT TO LIMIT FREE SPEECH WHICH IS NOT BLATANTLY RACIST OR INVOKING VIOLENCE. THAT'S NOT MY INTENT,

NOR DOES THE DEFINITION OF ANTISEMITISM BEFORE US EVEN MENTION THE WORD ISRAEL. SO I URGE THE COMMISSION TO JOIN SEVERAL HUNDRED MUNICIPALITIES OVER THE 30 STATES IN ADOPTING THIS ORDER BY DEFINING ANTISEMITISM. AND SUPPORT OF THIS ORDER ACKNOWLEDGES THAT ANTISEMITISM, LIKE ALL RACIALLY MOTIVATED HATE, WILL NOT BE TOLERATED BY THE PORT OF SEATTLE. THANK YOU SO MUCH, COMMISSIONER FELLEMAN. ARE THERE ANY COMMENTS FROM COMMISSIONERS AT THIS TIME, COMMISSIONER CALKINS? I'M HAPPY TO FOLLOW UP ON THAT. I JUST WANT TO SAY THANK YOU TO COMMISSIONER FELLEMAN FOR BRINGING THIS FORWARD AND EXPRESS WHY I'M IN SUPPORT OF IT, AND ALSO TO ADDRESS, I THINK, SOME OF THE CRITIQUES. FIRST AND FOREMOST, THE REASON I'M SUPPORTING THIS IS BECAUSE WE ARE EXPERIENCING A RISE IN THE ANTI SEMITIC SPEECH AND ACTION, INCLUDING VIOLENCE, IN OUR OWN COMMUNITY, NOT IN SOME FAR DISTANT PLACE, BUT RIGHT HERE IN KING COUNTY. AND IT IS INCUMBENT UPON US TO SPEAK OUT AND TO MAKE SURE THAT OUR INSTITUTION HAS A CLEAR LINE ON WHAT WE MEAN WHEN WE SAY THAT SOMETHING IS ANTISEMITIC. IT GIVES OUR STAFF THE ABILITY. IT'S A TOOL, AS MR. MOTT SAID EARLIER, THAT PROVIDES A CLEAR DEFINITION FOR THOSE WORKING IN THE SPACE TO KNOW WHAT CROSSES THE LINE. AND THIS ISN'T JUST ACADEMIC BOARD. IT HAPPENS REGULARLY AT OUR OWN MEETINGS WHERE WE EXPERIENCE THAT KIND OF ANTISEMITIC SPEECH IN PARTICULAR. FURTHERMORE, TO THE CRITIQUE, I WOULD SAY WE ARE ATTEMPTING TO PROVIDE A TOOL THAT COULD CERTAINLY BE MISUSED, AS ANY TOOL COULD BE. BUT THAT DOESN'T MEAN WE SHOULDN'T HAVE THAT TOOL AT OUR DISPOSAL JUST BECAUSE SOMEONE, SOMEWHERE, MAY MISUSE THIS TOOL DOESN'T MEAN THAT WE SHOULDN'T HAVE THAT TOOL AT OUR DISPOSAL. AND SO, SURE, IT MAY BE A DOUBLE EDGED SWORD, BUT WE IN THIS INSTITUTION INTEND TO USE IT FOR GOOD, AND THAT'S WHY I'M FULLY SUPPORTIVE OF THIS MOVEMENT. THANK YOU VERY MUCH, COMMISSIONER. ANY OTHER COMMISSIONER COMMENTS? COMMISSIONER HASEGAWA. I'LL ALSO BE VOTING IN SUPPORT OF THIS, AND I'D JUST LIKE TO ACKNOWLEDGE COMMISSIONER FELLEMAN FOR HIS LEADERSHIP IN PUTTING THIS FORWARD. AND JUST, SIMPLY PUT, YOU CAN'T BEGIN TO ADDRESS HATE IF YOU CAN'T NAME IT OUTRIGHT. SO I LOOK FORWARD TO VOTING IN SUPPORT OF THIS MOTION. THANK YOU. THANK YOU, COMMISSIONER HASEGAWA. BEFORE I TAKE FURTHER ACTION, I ALSO WANT TO JUST QUICKLY SAY, I'VE ALWAYS

SAID AND I'VE ALWAYS STOOD BY THE DIVERSITY OF THIS COMMISSION IN THIS BODY AND AS BEING ONE OF OUR GREATEST STRENGTHS. AND SO I WELCOME THIS MOTION. I ALSO WANT TO EMPHASIZE THAT AS A PORT, AS AN ORGANIZATION, WE DO NOT TOLERATE ANY FORMS OF HATE. AND I AM IN TOTAL AGREEMENT IN SUPPORT OF WHAT THIS ORDER DOES. AS COMMISSIONER HASEGAWA SAYS, IT CALLS IT FOR WHAT IT IS, AND AS AN ORGANIZATION, WE SHOULDN'T BE TOLERANT OF ANY FORM OF HATE. BUT AS IT IS OFTEN SAID, WE SHOULD LEARN FROM HISTORY AND REMIND OURSELVES EVERY ONCE IN A WHILE THAT HISTORY, SO THAT WE DON'T REPEAT IT. SO THANK YOU VERY MUCH, COMMISSIONER FELLEMAN, FOR YOUR LEADERSHIP ON THIS SO HEARING. NO FURTHER DISCUSSION ON THIS ITEM. IS THERE A MOTION AND A SECOND? SO MOVED. SECONDED. THE MOTION WAS MADE AND SECONDED. CLERK, PLEASE CALL THE ROLL FOR THE VOTE. COMMISSIONER, PLEASE SAY I OR NAY WHEN YOUR NAME IS CALLED. THANK YOU. BEGINNING WITH COMMISSIONER COCHRANE. AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASEGAWA. AYE. THANK YOU. AND COMMISSIONER CHO. AYE. THANK YOU. FOUR AYES AND ZERO NAYS FOR THIS ITEM. EXCELLENT. THE MOTION PASSES. ALL RIGHT, MOVING ON IN OUR AGENDA, PLEASE READ THE NEXT ITEM INTO THE RECORD. WE'LL THEN HEAR FROM EXECUTIVE DIRECTOR TO INTRUDUCE THE ITEM. THANK YOU, COMMISSIONER. THIS IS AGENDA ITEM TEN A ADOPTION OF RESOLUTION NUMBER 3810, A RESOLUTION REPEALING RESOLUTION NUMBERS 36053-628-3704, AND ALL PRECEDING RESOLUTIONS PERTAINING TO THE COMMISSION'S DELEGATION OF RESPONSIBILITY AND AUTHORITY TO THE EXECUTIVE DIRECTOR POLICY DIRECTIVE AND ADOPTING A NEW POLICY DIRECTIVE IS SET FORTH IN EXHIBIT A OF THE RESOLUTION. COMMISSIONERS, THIS IS THE SECOND READING OF A REQUEST TO INCREASE THE DELEGATED AUTHORITY LEVELS FROM THE COMMISSIONER CHO THE EXECUTIVE DIRECTOR. I'LL NOW TURN THINGS OVER TO THE STAFF WHO HAVE BEEN WORKING HARD ON THIS ISSUE TO INTRODUCE THE ITEM AND TO WALK YOU THROUGH A SHORT PRESENTATION TO RECAP THE PREVIOUS DISCUSSION. WITH THAT, I'M GOING TO TURN IT OVER TO AARON PRITCHARD, CHIEF OF STAFF OF THE COMMISSION OFFICE, AND DAVE SOIKI, DEPUTY EXECUTIVE DIRECTOR. AND ALSO MICHELLE HART AND RYAN STAMPER ARE HERE AS WELL. GOOD AFTERNOON, COMMISSIONERS, AND EXECUTIVE DIRECTOR METRUCK. I'LL KICK THIS OFF. ALL AUTHORITY OF THE PORT OF

SEATTLE IS VESTED WITH THE COMMISSION IN ITS ACTIONS AS A PUBLIC BODY UNDER RCW 53. FIVE COMMISSIONERS ELECTED AT LARGE BY THE VOTERS OF KING COUNTY SERVE FOUR YEAR TERMS TO GOVERN THE PORT, AND THEY LEAD ALL INTERGOVERNMENTAL FUNCTIONS AND OVERSEE THE EXECUTIVE DIRECTOR. THE COMMISSION VESTS AUTHORITY WITH THE EXECUTIVE DIRECTOR AND DELINEATES COMMISSIONER AND EXECUTIVE DIRECTOR RESPONSIBILITIES THROUGH THE DELEGATION OF RESPONSIBILITY AND AUTHORITY. THE VOTE TODAY ON THE DELEGATION OF AUTHORITY IS ON THE BASIC GOVERNING DOCUMENT FOR THE PORT OF SEATTLE. COMMISSION GRANTS THIS AUTHORITY WITH EXPECTATION THAT THE PORT'S DAY TO DAY FUNCTIONS WILL FUNCTION EFFICIENTLY, MEET EXPECTATIONS ON BUDGET FOR ON BUDGET AND ON TIME FOR COMMUNITY ENGAGEMENT FOR EQUITY, AND ALL THE AREAS WHERE COMMISSIONER HAVE SPOKEN THROUGH THEIR ORDERS AND POLICIES. FROM THE START OF THIS PROJECT, THE FOCUS HAS BEEN ON TRANSPARENCY FOR THE PUBLIC AND COMMISSION, INCREASING THE ABILITY OF THE COMMISSION TO DO PROPER OVERSIGHT, AND ACHIEVING PORTWIDE EFFICIENCIES. MICHELLE HART, OUR TIRELESS CLERK, HELPED FACET THESE PRINCIPLES OF TRANSPARENCY OF OVERSIGHT IN PARTNERSHIP WITH OUR 30 PLUS YEAR UBER PROFESSIONAL COO, DAVID SOIKI. UNDER THEIR CLOSE SUPERVISION, I BELIEVE THE PROPOSAL TODAY ACHIEVES THE GOAL OF INCREASING OVERSIGHT, TRANSPARENCY AND EFFICIENCY. THE PROJECT TO REVIEW THE DELEGATION IS A RESULT OF THE INTERNAL AUDIT DEPARTMENT'S 2020 AUDIT OF THE DELEGATION. THE AUDIT ITSELF WAS AN EXHAUSTIVE PROCESS WITH SIGNIFICANT ENGAGEMENT ACROSS PORT FUNCTIONS. FINDINGS OF THAT 2020 AUDIT CONCLUDED THAT EXECUTIVE CONTROLS ON THE DELEGATION WAS OPERATING PROPERLY AND AN EFFICIENCY OPPORTUNITY WAS IDENTIFIED WITH RESPECT TO POTENTIALLY INCREASING THE DELEGATION LEVEL. AFTER ALMOST THREE YEARS OF WORK, ON NOVEMBER 29, 2022, THE COMMISSION VOTED TO UNANIMOUSLY INTRODUCE RESOLUTION 3810. TODAY IS THE SECOND READING OF THE RESOLUTION AND COMMISSION'S CONSIDERATION OF ADOPTION. THE DELEGATION POLICY HAS NOT BEEN REVIEWED OR UPDATED FOR OVER A DECADE. DURING THE REVIEW, AREAS IN THE POLICY WERE IDENTIFIED NEEDING UPDATED, CLARITY AND REORGANIZATION. THREE YEARS OF COMMISSION ACTION ITEMS WERE REVIEWED TO IDENTIFY THE APPROPRIATE LEVEL FOR THE NEW DELEGATION LEVEL. INCLUDED IN THIS PROPOSED LEVEL ARE CONSIDERATIONS FOR INFLATION EROSION OVER THE LAST

DECADE, GROWTH AND DEMAND OF PORT OPERATIONS IN OUR CAPITAL PROGRAM TIME IN DEVELOPING, REVIEWING AND PROCESSING COMMISSIONER MEMOS AND ASSOCIATED MEETING MATERIAL AND COMMISSION TIME SPENT IN MEETINGS, AND SEVERAL OTHER FACTORS. THE COMMISSION OFFICE HAS LED THIS PROCESS ALONG WITH THE EXECUTIVE OFFICE, AND WAS JOINED BY LEGAL, CPO AND MANY OTHERS TO BRING THIS WORK FOR YOUR CONSIDERATION TODAY. THANKS TO EVERYBODY WHO WORKED HARD ON THIS PROJECT AND SUPPORTING THE PROCESS. THE PACKAGE BEFORE YOU ALSO PROVIDES ADDITIONAL DATA FOR QUESTIONS THAT COMMISSIONERS RAISED AT INTRODUCTION. IN ADDITION A PACKAGE OF FOUR, MAYBE FIVE AMENDMENTS IS BEING PROPOSED IN RESPONSE TO COMMISSIONER INPUT THAT WAS RECEIVED. THE PROPOSAL NOW IS TO TAKE THESE AMENDMENTS AS ONE PACKAGE, BUT THESE CAN BE MOVED INDIVIDUALLY IF COMMISSION PREFERENCES. AND NOW I'LL TURN IT OVER TO DAVE SOIKI, COO, TO TAKE US THROUGH A SHORT PRESENTATION. THE COMMISSION WILL THEN CONSIDER ITS DISCUSSION ON THE POLICY AMENDMENT.

DAVE, ARE YOU JOINING US? VIRTUALLY.
OKAY,

WELL, NOW IS A GOOD TIME JUST FOR ME TO PASS OUT AN ADDITIONAL AMENDMENT, SO I'LL DO THAT.

GOOD AFTERNOON, COMMISSIONERS. PRESIDENT CHO AND COMMISSIONERS. WE ARE BEFORE YOU HERE TODAY SEEKING TO INCREASE THE LEVEL OF DELEGATED AUTHORITY TO THE EXECUTIVE DIRECTOR. THIS CHANGE WILL ALLOW EFFECTIVE MANAGEMENT OF THE TRANSACTIONAL OPERATIONAL AND OTHER DAY TO DAY NEEDS THAT OCCUR. THERE'S A COUPLE OF REASONS I'D LIKE TO NOTE AS WE BEGIN HERE. FIRST, THIS EFFORT WILL SAVE THE COMMISSIONER'S TIME FOR HIGHER PRIORITY WORK SUCH AS POLICY STRATEGY, OUR COMMUNITIES, OUR ENVIRONMENT, EQUITY OPPORTUNITY, JOB CREATION, SMALL AND WMBE BUSINESSES, LONG RANGE PLANNING. SECOND, IT'LL BRING THE CURRENT DELEGATIONS UP TO PAR FROM DECADES OF INFLATIONARY EFFECTS WHILE THE PORT HAS GROWN DRAMATICALLY. AN IMPORTANT NOTE I WANT TO MAKE FOR PUBLIC CONSUMPTION TODAY, FOR THOSE THAT WE SERVE, IS THAT THE RECOMMENDATION IS DEEPLY ROOTED IN AUDIT STRENGTH STAFF, DEEP WORK, AND TEAMWORK. OUR INTELLIGENCE BUSINESS INTELLIGENCE DEPARTMENT HAS DONE GREAT SURVEY WORK. WE KNOW THAT THIS DELEGATION WILL LEAD TO TRANSPARENCY AND WILL PROVIDE GREAT WORK FOR YOU. BEFORE WE SHARE THE POWERPOINT, I'D LIKE TO MAKE ONE MORE NOTE. TODAY'S PACKET ACTUALLY HAS A LOT

OF INFORMATION IN IT, AND THAT IS UNUSUAL. IT SHOWS THE DEPTH OF ALL THE WORK THAT STAFF HAS DONE TO BRING THIS FORWARD TO YOU TODAY. AUBREE LET'S GO TO SLIDE TWO.

THIS IS ESSENTIALLY THE AUDIT DEPARTMENT SLIDE FROM AN EARLIER AUDIT THAT IDENTIFIED THAT THE DELEGATIONS LEVEL FOR THE PORT IS NOT AT PAR WITH LOCAL REGIONAL AGENCIES. THEY IDENTIFIED THAT THERE IS AN EFFICIENCY OPPORTUNITY AVAILABLE FOR THE PORT IN LOOKING AT ITS DELEGATION LEVEL. THAT IS WHY YOUR PORT STAFF HAS SPENT SIGNIFICANT AMOUNT OF TIME TAKING A LOOK AT THIS ISSUE, AND WE HAVE FOUND THAT THERE IS AN OPPORTUNITY. NEXT SLIDE.

I'LL DESCRIBE THIS SLIDE. THIS IS A THREE YEAR SCAN DONE BY YOUR PORT STAFF. THE GREEN AREA THAT STANDS OUT IS THE EFFICIENCY OPPORTUNITY AREA THAT WAS IDENTIFIED BY THE AUDIT TEAM. WE WERE ABLE TO QUANTIFY THAT OPPORTUNITY. ON THE LEFT VERTICAL AXIS IS DOLLARS, AND IT SHOWS THE BILLIONS OF DOLLARS THAT THE PORT SPENDS AND COMES TO YOU FOR AUTHORIZATIONS OVER THOSE THREE YEARS. FOR EXAMPLE, THE LARGE BLUE BAR AT THE RIGHT INDICATES A VERY SIGNIFICANT REQUEST OF DOLLARS THAT COME TO YOU OVER \$10 MILLION, AND THAT IS IN THE BILLIONS OF DOLLARS. HOWEVER, TO THE LEFT OF THE GREEN SLIDE IN THE GREEN AREA ARE TRANSACTIONAL ITEMS. THOSE ARE OFTEN DAY TO DAY OPERATIONAL AND BUSINESS ACTIVITIES THAT DO NOT INCLUDE STRATEGY WORK, POLICY WORK, LONG RANGE EFFORTS THAT THE COMMISSIONER SPENDS MOST OF ITS TIME ON. BUT I ALSO WANT TO NOTE FOR YOU THAT THE RED LINE INDICATED AT THE BOTTOM OF THAT SLIDE IS THAT EVEN IN SMALL DOLLAR VALUES, SOME POLICY AND STRATEGY ITEMS COME BEFORE YOU. SO WHAT WE'VE IDENTIFIED ABOVE THOSE IS THE EFFICIENCY OPPORTUNITY. LET ME GO TO THE NEXT SLIDE, PLEASE.

THIS SLIDE IS THE SAME DATA THAT WAS CREATED FROM THE SUBJECT MATTER EXPERTS. HOWEVER, IT'S GOT LESS INFORMATION ON IT. IT REALLY IDENTIFIES THAT WE RECOMMENDED EARLIER TO THE COMMISSIONER THREE DOLLAR VOLUME, POTENTIAL CHANGES. WE THOUGHT THAT THE DELEGATION LEVEL COULD BE LIFTED TO TEN, SEVEN AND A HALF, OR \$5 MILLION. AND WE UNDERSTAND THAT THE COMMISSIONER HAD RECENTLY, AT THE LAST DISCUSSION WHEN WE WERE BEFORE YOU, CONSIDERING THE \$5 MILLION LEVEL. BUT AS YOU CAN SEE TO THE LEFT, THE AREA UNDER THAT GREEN LINE IS THE EFFICIENCY OPPORTUNITY. NO MATTER WHERE YOU CHOOSE TO DRAW THAT LINE TODAY, WE WILL FIND

EFFICIENCY IN OUR EFFORTS.

NEXT SLIDE. DAVE, IF I CAN

JUST POINT OUT THAT THOSE ARE CUMULATIVE, RIGHT? SO WHEREVER THE LINE IS DRAWN, THEN THOSE ARE ADDITIVE OF THOSE DIFFERENT AMOUNTS THAT YOU HAVE SHOWING ON YOUR CHART. SO IT'S NOT LIKE IT DIPS DOWN. THOSE ARE ADDITIVE.

THAT'S CORRECT.

EXCUSE ME. THAT'S A VERY IMPORTANT POINT. THAT'S NOT WELL REFLECTED IN THAT. BUT THANK YOU FOR POINTING THAT OUT.

THE ED DELEGATION THAT WE WOULD PROPOSE, THE EFFICIENCY OPPORTUNITIES THAT WERE ON THE LEFT SIDE OF THAT SLIDE ARE SHOWN IN THE LEFT BOX. THIS IS A SLIDE YOU'VE SEEN BEFORE. IT IDENTIFIES THE TYPE OF THINGS BUYING DEICER, TENANT UTILITY WORK, WINDOW CLEANING, ET CETERA. RIGHT NOW, ALL OF THOSE NEED TO COME BEFORE YOU, AND IT TAKES YOUR VALUABLE TIME, AND IT TAKES STAFF VALUABLE TIME TO BRING THEM FORWARD.

THE BOX ON THE RIGHT, I THINK, IS THE MOST IMPORTANT ONE IN THAT IT DEMONSTRATES THE TYPE OF WORK THAT STAFF WILL ASSURE THROUGH A PROCESS THAT CONTINUE TO COME FORWARD TO THE COMMISSIONER. AND YOU CAN SEE THAT LIST THERE. PROPERTY CHANGES HAVE LONG TERM IMPACTS, AND THE HUGE SAMP PROGRAM COMING THAT'S NOTED AT THE END.

COMMISSIONERS, WE DON'T EXPECT THAT ANY OF THOSE TYPE OF ITEMS WILL GO DIRECTLY TO THE ED. AND IF THEY DO, THEY WILL BE SCREENED ON THE WAY AND SENT RIGHT BACK THROUGH YOUR PUBLIC PROCESS. NEXT SLIDE.

THIS SLIDE, THE TOP HALF INDICATES HOW INFLATION HAS HAD A NEGATIVE EFFECT OVER THE 13 YEARS SINCE WE LAST CAME BEFORE YOU. YOU CAN SEE THAT THE BUYING POWER FOR THE CURRENT DELEGATION LEVEL HAS DRAMATICALLY DECREASED. MEANWHILE, THE LOWER HALF OF THE SLIDE PORT BUDGETS. IT DEMONSTRATES THAT PORT, MEANWHILE, DURING THAT SAME TIME PERIOD, HAS GROWN MIGHTILY AND THAT WE ARE DELIVERING MORE AND MORE. SO, AS A RESULT, OUR GROWTH IS CERTAINLY OUT OF BALANCE WITH THE INFLATIONARY EFFECTS, AND WE BELIEVE THAT OUR PLAN, WE CAN BRING YOU EFFICIENCY, TRANSPARENCY AND BENEFITS.

NEXT SLIDE. THIS IS AN ILLUSTRATIVE VIEW OF THE COMMISSION'S CURRENT POLICY THAT WE ARE HOPING TO RAISE. THE OTHER PART OF THE CHART SHOWS THE AMOUNT OF TIME THAT THE EXECUTIVE DIRECTOR CAN EFFECTIVELY RUN THE PORT JUST MINUTES. AND THE LOWER PART OF THE SLIDE, HOW MUCH WOULD THE ED DELEGATION NEED TO BE TO RUN THE PORT FOR AN ENTIRE DAY. THOSE ARE BOTH

SHOWN ON THE RIGHT HAND COLUMN THERE.
AND AGAIN, WE THOUGHT THAT \$5 MILLION
THAT WAS BEING CONSIDERED AT AN EARLIER
POINT WAS AN APPROPRIATE ONE OF THE
OPTIONS. NEXT SLIDE.

THIS IS IT. THERE'S MANY BENEFITS FOR
COMMISSIONERS. IT HELPS UNCLOG
YOUR CALENDAR IN THE PUBLIC SECTOR FOR
IN THESE PUBLIC MEETINGS, AND IT REALLY
SAVES YOUR TIME FOR MORE HIGHER VALUE
WORK. IN ADDITION, THE BUSINESS PARTNERS
AND COMMUNITIES WILL BE ABLE TO RECEIVE
MORE OPPORTUNITIES OUT IN THE PUBLIC
MARKETPLACE QUICKER. BENEFITS
TO THE ED AND STAFF ARE ALSO IDENTIFIED
THERE. THERE IS A COST SAVINGS, AND THAT
DEPENDS ON WHERE THE LINE IS DRAWN. BUT
NO MATTER WHERE THE LINE IS DRAWN, WE
BELIEVE THERE WILL BE A SAVINGS, AND WE
ARE PREPARED TO MOVE FORWARD AT YOUR
DIRECTION. NEXT SLIDE.

I'M GOING TO TURN IT OVER TO AARON
PRITCHARD AT THIS POINT.

I THINK WE SHOULD ASK COMMISSIONER CHO
HOW HE WANTS TO DEAL WITH THAT. LET'S
JUST GO AHEAD AND DECLARE THE SLIDE.
OKAY, COMMISSIONER, I'LL GO AHEAD AND GO
THROUGH THE AMENDMENT PACKAGE AS
CURRENTLY PROPOSED, AND THEN I BELIEVE
WE'LL HAVE SOME ADJUSTMENTS, AND THEN
WE'LL RUN THAT THROUGH COMMISSIONER CHO,
THROUGH THE CLERK. THE CURRENT PROPOSALS
THAT ARE ON THE TABLE, WE HAVE AS A
PACKAGE. WHEN WE'RE CONSIDERING MOVING
AS ONE PACKAGE, THE FIRST ONE WOULD
STRIKE THE CURRENT DELEGATION LEVEL FROM
10 MILLION AND INSERT 5 MILLION IN ITS
PLACE. SECOND ONE WAS TO INSERT LANGUAGE
INTO THE POLICY DIRECTIVE STATING THAT
IN ALL AREAS WHERE COMMISSION IS SPOKEN
THROUGH THE RESOLUTION, POLICY DIRECTIVE
OR ORDER AND HAS EXPRESSED A CLEAR
INTENT TO HAVE SPECIFIC SUBJECT MATTER
BROUGHT BEFORE THEM IN PUBLIC SESSION
FOR ACTION, THOSE ITEMS WILL COME TO
COMMISSION MEETING REGARDLESS OF THE
DOLLAR AMOUNT ASSOCIATED WITH THEM.
SECTION- THE THIRD AMENDMENT WAS ADDING A
NEW SECTION THREE TO THE RESOLUTION,
PROVIDING FOR EXECUTIVE DIRECTOR REVIEW
OF THE PROCESSES AND PROCEDURES AT ONE
YEAR AFTER IMPLEMENTATION AND INTERNAL
AUDIT REVIEW OF ADHERENCE TO THE
DELEGATION PROCESS WITHIN FOUR YEARS OF
PASSAGE OF THE RESOLUTION. FINALLY, THE
FOURTH AMENDMENT WILL PROVIDE FOR A
POLICY DIRECTIVE REVIEW BY THE
COMMISSION ON A PERIODIC REGULAR BASIS.
THOSE WERE FOUR AMENDMENTS THAT WERE
DEVELOPED OVER THE LAST COUPLE OF WEEKS.
I'LL TURN IT OVER TO THE CLERK TO HELP
US WALK US THROUGH THE PROCESS. THANK
YOU, AARON. THROUGH THE COMMISSION

PRESIDENT, MEMBERS OF THE COMMISSION, I AM GOING TO LEAVE IT TO COMMISSIONER CHO TO DETERMINE, OF COURSE, HOW WE WANT TO PROCEED THROUGH THE PACKAGE OF AMENDMENTS. I WOULD ASK COMMISSIONER, IF YOU COULD CONSULT WITH YOUR COMMISSIONERS AND FIND OUT IF THERE'S ANY OTHER COMMENTS TO THE OTHER THREE AMENDMENTS. IF THERE'S NOT, I WOULD SUGGEST THAT WE TAKE THOSE THREE AMENDMENTS AS ONE PACKAGE AND DEAL WITH THE ONE AMENDMENT THAT WE KNOW HAS A POTENTIAL SECONDARY AMENDMENT TO IT SEPARATELY. OKAY, EXCELLENT. SO JUST TO CLARIFY FOR THE PUBLIC AND OTHERS WHO MAY BE CURIOUS AS TO WHAT'S GOING ON. WE DO HAVE A PACKAGE OF FOUR AMENDMENTS, WHICH YOU SEE HERE ON THE SCREEN. HOWEVER, WE HAVE RECEIVED A FIFTH AMENDMENT IN ADDITION TO THIS PACKAGE. THAT FIFTH AMENDMENT WOULD ACTUALLY MAKE THE FIRST AMENDMENT IN THIS PACKAGE OBSOLETE, AND THEREFORE, WE WOULD NEED TO ADOPT THAT FIFTH AMENDMENT FIRST IS WHAT I PROPOSE. AND THEN WE TAKE UP THE LAST THREE AMENDMENTS. AND SO WITH THAT, I WILL ASK COMMISSIONER MOHAMMED, DO YOU HAVE AN AMENDMENT FOR US?

I DO, COMMISSIONER CHO. THANK YOU FOR THE TIME. PRESIDENT CHO.

I STAND CORRECTED.

I DO HAVE AN AMENDMENT, AND THE LANGUAGE HAS BEEN PROVIDED TO THE CLERK. SO I'LL BE READING THIS. BUT I JUST WANT TO SAY BEFORE I READ THE AMENDMENT THAT I HAVE THAT I DO REALLY APPRECIATE THE TIME THAT HAS GONE INTO THIS. I KNOW STAFF HAS WORKED VERY HARD ON CHANGING THE DELEGATION OF AUTHORITY. THERE'S A LOT OF TIME THAT WENT INTO THIS. I DO SUPPORT HAVING STRONG EFFICIENCIES AND MAKING OUR OPERATION AS EFFICIENT AS POSSIBLE. FOR ME, WHAT IS ALSO IMPORTANT IS THAT WE HAVE STRONG MEASURES OF TRANSPARENCY, AND I KNOW THAT THIS DOES INCLUDE THAT, BUT TESTING IT OUT IS IMPORTANT, AND I THINK THIS AMENDMENT SPEAKS TO THAT THAT I WILL BE READING. SO, WITH THAT SAID, I'D LIKE TO MOVE AMENDMENT RESOLUTION 31 80, EXHIBIT A, TO THE DOLLAR LIMIT SET FOR CAPITAL PROJECT CONTRACTS AND OTHER AGREEMENTS AND PROJECT CHANGES, UTILIZATION OF PORT CREW, CRUISE, AIRPORT TENANTS, REIMBURSEMENT, STREET VACATION AND BUDGET TRANSFERS TO STRIKE THE AMOUNT OF 10 MILLION AND TO INSERT 2 MILLION IN ITS PLACE UNTIL THE EXECUTIVE DIRECTOR PROVIDES A REVIEW OF PROCESSES AND PROCEDURES ONE YEAR AFTER THE IMPLEMENTATION OF THE NEW DIRECTIVE THAT INCLUDES SUFFICIENT TRANSPARENCY

MEASURES. AT SUCH TIME, THE DOLLAR AMOUNT LIMIT SHALL BE AUTOMATICALLY INCREASED TO 5 MILLION UNLESS THE COMMISSION DIRECTS OTHERWISE. WHETHER SUFFICIENCY TRANSPARENCY MEASURES ARE ACHIEVED SHALL BE DETERMINED BY THE COMMISSION IN PUBLIC SESSION, PERIOD. AND I JUST WANT TO ALSO MAKE MY INTENT VERY CLEAR AT THAT TIME THAT GIVES AN OPPORTUNITY FOR COMMISSIONERS VOTE NEGATIVE IF THOSE TRANSPARENCY MEASURES ARE NOT STRONG. AND SO IT GIVES US AN OPPORTUNITY TO LOOK AT THIS AGAIN AND SEE WHAT'S DONE. THIS WASN'T INCLUDED IN THE SLIDES, BUT NEW JERSEY HAS STRONG OPEN DATA MEASURES WHERE THEY HAVE A DASHBOARD OUT THERE THAT STILL ALLOWS THE PUBLIC TO HAVE CLEAR INSIGHTS ON WHAT OUR OPERATIONAL COSTS LOOK LIKE. AND SO I KNOW THOSE ARE ALL MEASURES THAT ARE BEING CONSIDERED. AND TO SEE THAT HAPPEN IN ACTION AND FOR US TO HAVE AN OPPORTUNITY TO REVIEW THAT IS IMPORTANT. AND AT THAT ONE YEAR MARK, IT GIVES US THE OPPORTUNITY TO LOOK AT THAT AND SEE IF THIS IS ACTUALLY PLAYING OUT IN THE WAY THAT WE WOULD LIKE. AND I SERVE ON THE AUDIT COMMITTEE, AND I DO SEE A LOT OF THE OPERATIONAL COSTS VERY CLOSELY. AND I ALSO RECOGNIZE THAT THE AUDIT TEAM HAS LIMITED POWERS. THEY ARE A SMALL TEAM OF STAFF MEMBERS. AND SO I THINK AS COMMISSIONERS, WE DO HAVE A RESPONSIBILITY TO ENSURE THAT WE HAVE STRONG FISCAL RESPONSIBILITIES. AND I THINK THIS IS PART OF BEING WORKING IN GOOD GOVERNANCE. EXCELLENT. THANK YOU SO MUCH, COMMISSIONER MOHAMMED. I WILL ENTERTAIN A MOTION IN A SECOND FOR THIS AMENDMENT ONLY FOR NOW. THE MOTION IS ON THE FLOOR. WE NEED A SECOND. I'LL SECOND THE MOTION. EXCELLENT. THE MOTION HAS BEEN MADE AND SECONDED. ANY COMMENTS FROM COMMISSIONER ON THIS ITEM BEFORE WE TAKE A VOTE? AND QUESTIONS, RIGHT? YES. ANY QUESTIONS? GO AHEAD, COMMISSIONER CALKINS. I JUST WANT TO APPRECIATE MY FELLOW COMMISSIONERS. I KNOW THAT I WAS KIND OF IN THE DISTRIBUTION OF WORK IN THIS PROJECT THAT WAS EARLY ON, AND YOU FOLKS HAVE BEEN CONTINUING TO LABOR ON THIS RIGHT UP UNTIL TODAY. AND I WANT TO SAY THIS SHOULD BE A CASE STUDY FOR BUSINESS SCHOOL AT SOME POINT GETTING OPTIMAL OUTCOME WHERE THERE WAS FRANTIC LAST MINUTE PHONE CALLS BY ONE COMMISSIONER- EVERYBODY- TO MAKE SURE EVERYBODY UNDERSTOOD EACH OTHER. WITH REGARD TO WHAT NEEDS WERE, AS WELL AS THINGS LIKE JUST TALKING THROUGH SOME FAULTS IN THE ORIGINAL PROPOSAL AND FIGURING OUT HOW TO AMEND

THOSE TO MAKE IT BETTER. AND I THINK THIS PACKAGE OF AMENDMENTS IS GOING TO RESULT IN A MUCH BETTER OUTCOME THAN WAS ORIGINALLY PROPOSED TWO MONTHS AGO NOW ALMOST. AND SO I'M EXCITED TO SUPPORT THIS AMENDMENT AND THE OVERARCHING MOTION AS WELL. THANKS, EVERYBODY.

COMMISSIONER CALKINS,
COMMISSIONER HASEGAWA
DID YOU HAVE SOMETHING TO ASK OR SAY?

I DON'T KNOW IF I'D CALL IT FRANTIC PHONE CALLS,
[LAUGHTER]

BUT CONSENSUS IS SOMETHING THAT I VALUE. AND AS WE TALKED ABOUT EARLIER THIS YEAR, THAT THE DIVERSITY OF PERSPECTIVES, THE DIVERSITY OF VALUES ONLY MAKES US STRONGER AS THE GOVERNING BODY. I'D LIKE TO THANK COMMISSIONER MOHAMED FOR THE THOUGHT THAT SHE'S PUT INTO GETTING THIS TO, I THINK, A REALLY SOUND PLACE, NOT JUST INTERNALLY IN TERMS OF OPERATIONS, BUT ALSO EXTERNALLY IN THE EYES OF THE PUBLIC, WHO EXPECT TRANSPARENCY, WHO EXPECT ACCOUNTABILITY MEASURES. I'D LIKE TO REITERATE MY GRATITUDE TO THE STAFF, BOTH IN THE COMMISSION OFFICE AND EXECUTIVE OFFICE FOR YOUR LABORS IN THIS OVER SUCH A LONG PERIOD OF TIME. I DO HAVE A COUPLE OF QUESTIONS TO THE ORIGINAL SET OF AMENDMENTS THAT THIS WOULD BE AN APPROPRIATE TIME TO POSE THEM. MR,

ACTUALLY, WE'RE GOING TO VOTE ON THIS AND THEN WE'RE GOING TO GO TO THE ORIGINAL. VERY GOOD. I LOOK FORWARD TO SUPPORTING THIS AMENDMENT. PERFECT. EXCELLENT. THANK YOU SO MUCH. SO WE ARE NOW GOING TO GO TO A VOTE. OH, I'M SORRY. I'M SORRY, COMMISSIONER FELLEMAN. GO AHEAD. I JUST WANTED TO THANK COMMISSIONER MOHAMMED FOR TAKING THE TIME AND DIGGING INTO THIS. AND I THINK IT'S A MUCH BETTER DOCUMENT BECAUSE OF IT. THANK YOU. EXCELLENT. SO THE MOTION NOW IS TO AMEND THE MOTION. CLERK HART, FOR THE VOTE. ON THE PRIMARY AMENDMENT. THANK YOU. BEGINNING WITH COMMISSIONER CALKINS. AYE.

COMMISSIONER FELLEMAN. AYE.
THANK YOU. COMMISSIONER HASEGAWA. AYE.
THANK YOU. COMMISSIONER MOHAMMED. AYE.
THANK YOU. AND COMMISSIONER CHO. AYE.
THANK YOU. THIS PRIMARY AMENDMENT DOES HAVE FIVE NAYS ZERO, NO'S. EXCELLENT. SO THAT AMENDMENT PASSES, AND NOW WE'RE GOING TO GO AHEAD AND CONSIDER THE PACKAGE OF AMENDMENTS AS PRESENTED BEFORE. HOWEVER, IT WILL BE OMITTING THE FIRST ONE, FIRST AMENDMENT THAT WAS PRESENTED IN THAT PACKAGE, BECAUSE THE

ONE WE JUST VOTED ON TOOK CARE OF THAT. SO WITH THAT, IS THERE ANY OBJECTION FROM COMMISSIONERS TAKING THE PACKAGE OF AMENDMENTS AS ONE MOTION? ALL RIGHT, ONCE THE MOTION TO AMEND IS ON THE FLOOR, WE CAN DISCUSS THE PACKAGE. IS THERE A MOTION AND A SECOND TO MOVE THE PACKAGE OF AMENDMENTS? SO MOVED. SECONDED. EXCELLENT. THANK YOU VERY MUCH. ANY QUESTIONS OR COMMENTS? JUST FOR THE SAKE OF GOOD OF THE ORDER? THIS IS ITEMS TWO, THREE, FOUR APPEARING ON THE SLIDE, RIGHT? JUST TWO, THREE, AND FOUR. COMMISSIONER HASEGAWA. THANK YOU, PRESIDENT CHO. SO I'M WONDERING AGAIN, I APPRECIATE THAT YOU TOOK OUR FEEDBACK FROM THE LAST PUBLIC SESSION WHERE WE HEARD THIS ITEM AND HAVE INCORPORATED IT INTO A SUITE OF AMENDMENTS. AND SO IF THERE IS SOMETHING THAT HAS NOT BEEN DECLARED AS A PRIORITY VIA A FORMAL ORDER OR POLICY OR DIRECTIVE, SAY SOMETHING THAT'S SOMETHING THAT I HAVE VERBALLY DECLARED THAT IS A PRIORITY. FOR EXAMPLE, CHILDCARE, HOW DO I KNOW THAT THERE'S GOING TO BE VISIBILITY OR TRANSPARENCY AROUND DECISIONS ON SUBJECT MATTERS LIKE THAT? YOU BET, COMMISSIONER. WE HAVE MANY PROCESSES IN PLACE. FIRST OF ALL, THERE'S THE ANNUAL BUDGETING WHERE YOU HAVE IDENTIFIED THAT BEFORE, AND THE ENTIRE EXECUTIVE LEADER TEAM IS AWARE OF THAT. THEN WE MOVE THROUGH AGENDA REVIEW AND WE MOVE THROUGH LOOK AHEADS WITH THE COMMISSION PRESIDENT. IN ADDITION, WHAT WE ARE BUILDING IS WHEREBY A STAFF MEMBER WILL SEE AN ITEM THAT IS LESS THAN THE DELEGATED AMOUNT YOU PROPOSED TODAY. THAT GOES THROUGH A PHYSICAL PROCESS. IT DOES NOT CHANGE THE CURRENT DELEGATIONS PROCESS, WHICH HAS BEEN CHECKED BY AUDIT THAT IS WORKING EFFECTIVELY. IT MERELY TAKES THIS NEW PROCESS AS A WORKFLOW. AND THEY ARE NOT LIKE AN EMAIL THAT CAN GET LOST. WE REQUIRE STAFF TO FILL OUT THE DESCRIPTION, THE REQUEST, WHAT THEIR ASK IS, IT CAN COME DIRECTLY FORWARD THROUGH THAT WORKFLOW PROCESS TO THE EXECUTIVE DIRECTOR. THE ELT MEMBER SCANS IT, APPROVES IT, AND SIGNS IT ONLY AFTER THE STAFF MEMBER HAS REREAD THE DELEGATIONS AND DONE CHECKS AND CHECK MARK BOXES THROUGH IT. THEN IT COMES UP TO THE DEPUTY EXECUTIVE DIRECTOR. THAT PERSON MAKES CHECKS WITH EIGHT PEOPLE, INCLUDING YOUR CHIEF OF STAFF, THE CHIEF EXECUTIVE'S CHIEF OF STAFF, WMBE, OEDI, ET CETERA. OUR AWARENESS OF THE ISSUES THAT YOU'VE RAISED, AND YOU'RE A

GOOD EXAMPLE THERE WILL BE PRESENT IN OUR MINDS AND WILL HAVE BEEN PRESENT IN THE BUDGET, ET CETERA, GOING UP. SO THIS IS A RESILIENT PROCESS WHERE WE WILL IMMEDIATELY UPON IDENTIFYING WHAT THE TOPIC IS AND THAT SAME BRAIN TRUST THAT BRINGS EVERYTHING FORWARD TO YOU IN PUBLIC WILL SAY, THE COMMISSION HAS ALREADY SPOKEN ON THAT TOPIC. WE NEED TO MOVE THAT RIGHT BACK INTO THE PUBLIC SESSION. I EXPECT THAT THE PROCESS WILL BE SO GOOD THAT IT WILL HAPPEN FROM THE ELT MEMBERS LEVEL BEFORE IT EVEN GETS HIGHER. THANK YOU.

WHAT IS THE ACCOUNTABILITY WHEN PROCESS, HYPOTHETICALLY, IF IT WEREN'T FOLLOWED? THE WAY WE BUILT THE WORKFLOW, IT'LL BE DIFFICULT FOR THAT TO HAPPEN. BUT THE ACCOUNTABILITY WOULD GO RIGHT TO THE ELT MEMBER WHO SIGNS THAT THIS SHOULD MOVE FORWARD. AND THEN IT COMES RIGHT TO THE DEPUTY EXECUTIVE DIRECTOR MYSELF, FOR WHOMEVER SITS IN THAT ROLE. AND THEN THE ACCOUNTABILITY GOES STRAIGHT TO THE EXECUTIVE DIRECTOR. AND I BELIEVE WE HAVE CHECKS AND BALANCES THROUGH IT THAT WILL CATCH ALL THOSE. AND THEN ARE THERE EXECUTIVE POLICIES AROUND, COMMISSIONER COMMUNICATION? YES, THERE ARE. AND WHEN WE HAVE VISIBILITY ON THOSE, YEAH. WELL, FOR EXAMPLE, IF THERE IS AN ITEM THAT IS, LET ME SAY ON THE BUBBLE, WE'RE WONDERING IF IT SHOULD GO THROUGH OR NOT. THE AGENDA REVIEW INCLUDES A LARGE BODY OF PEOPLE WHO CAN CHECK THAT. BUT THE REAL AREA WILL GET CAUGHT IS THAT LOOK AHEAD WITH THE COMMISSIONER PRESIDENT. THAT'S THE OPPORTUNITY FOR CONVERSATION ON ANYTHING THAT SEEMS ON THE BUBBLE OR QUESTIONABLE. NO FURTHER QUESTIONS. THANK YOU. EXCELLENT. THANK YOU, COMMISSIONER ROSCOE. ANYONE ELSE? OH, YEAH. EXECUTIVE DIRECTOR. THANK YOU, MR. PRESIDENT. I JUST LIKE TO ADD TO THAT ANSWER. I THINK ADDING TO WHAT DEPUTY EXECUTIVE DIRECTOR SOIKI WAS SAYING IS THAT I ALSO THINK IT'S NOT DONE IN ISOLATION. SO THE PROCUREMENT IS NOT DONE IN ISOLATION. IT'S DONE AS THE PROCESS OF THOSE ONGOING CONVERSATIONS WITH THE COMMISSIONERS ABOUT WHAT WE'RE WORKING ON. YOU START WITH THE DIRECTION, THEN YOU HAVE THE BUDGETING REQUEST, AND THEN THIS IS HOW WE IMPLEMENT IT. SO I THINK THERE WILL BE ADDITIONAL THINGS OF JUST HAVING CONVERSATIONS ABOUT WHAT WE'RE EXECUTING AND MOVING FORWARD ON IMPLEMENTATION. SO I JUST WANT TO SAY THAT, COMMISSIONER, THAT IT'S NOT AN ISOLATION OF ALL THOSE OTHER CONVERSATIONS THAT WE HAVE. GREAT. ANY OTHER QUESTIONS OR

COMMENTS ON THE PACKAGE OF AMENDMENTS?
COMMISSIONER MOHAMED. THANK YOU.
I JUST HAD TO MENTION THIS EARLIER ABOUT
THE OPEN DATA MODEL. WHAT INFORMATION
HAVE YOU GUYS GAINED SINCE THEN? I KNOW
THAT THERE'S SOME RESEARCH DONE AROUND
THAT. AND WHEN CAN WE EXPECT TO SEE
MAYBE A DASHBOARD THAT'S SIMILAR FOR THE
PORT OF SEATTLE? YOU BET.
I'LL ANSWER THE FIRST PART AND THEN I'LL
TURN OVER TO CLERK HART. WE THINK THAT WE
CAN HAVE THIS WORKFLOW BUILT AND UP AND
OPERATIONAL IN MAY, AND YOU CAN SEE
DRAFTS OF IT PRIOR TO THAT TIME. THE
OPEN DATA MODEL IS ANOTHER GREAT
OPPORTUNITY. WE WERE THINKING IN
ADDITION TO THAT OR PRIOR TO THAT, THAT
EVERY MONTH WE WOULD SHOW WHAT DECISIONS
WERE MADE HERE IN PUBLIC SESSION.
WE ALREADY. DO THAT WITH CLAIMS AND
OBLIGATIONS AT ONE MEETING EVERY MONTH.
AND SO THAT'S A WAY FOR US TO MAKE IT
TRANSPARENT HERE. BUT WE CAN TAKE THE
SAME INFORMATION AND PUT IT ON A PUBLIC
WEBSITE. WE CAN PUBLISH DIRECTLY TO
THAT. AND THAT WAS THROUGH THE
COMMISSION PRESIDENT TO COMMISSIONER
MOHAMMED. THAT WOULD BE MY ADD. SO WE CAN
EITHER EXTRAPOLATE THAT INFORMATION FROM
THAT MEMO AND MAKE THAT PUBLIC FACING IN
AN OPEN DATA FORMAT, OR AS WELL, WE
COULD TRY TO GENERATE A REPORT OUT OF
THE IT WORKFLOW THAT'S BEING BUILT AND
THEN TURN THAT PUBLIC FACING ON AN OPEN
DATA SITE. THAT IS STILL A PIECE OF WORK
THAT WE NEED TO FOLLOW UP WITH OUR ICT
ON. BUT I THINK WE'LL ALREADY HAVE THAT
FORMAT COMING OUT OF THE MEMO. THAT'S
REALLY HELPFUL. THANK YOU. I LOOK
FORWARD TO SEEING THAT. THE OTHER THING
IS, I KNOW THAT SOUND TRANSIT WAS THE
EXAMPLE THAT WE USED FOR THAT 5 MILLION
AMOUNT. BUT MY UNDERSTANDING IS THAT
WITH SOUND TRANSIT, IT'S 5 MILLION FOR
THEIR CAPITAL PROJECTS, BUT EVERYTHING
ELSE IS SET AT A 2 MILLION LIMIT.
IS THAT CORRECT? THAT'S MY BELIEF. THE
AUDIT SLIDE SHOWS IT
IS FOCUSED ON CAPITAL. HOWEVER, IF MR.
GLENN FERNANDEZ IS HERE,
WE'D LOVE TO HAVE YOU COME UP, SIR.
I CAN AS WELL ADD THROUGH THE COMMISSION
PRESIDENT TO COMMISSIONER MOHAMMED, THE
NOTES THAT I HAVE FOR SOUND TRANSIT FOR
DELEGATION ARE 5 MILLION, 2 MILLION,
AND 50 MILLION DELEGATED TO STANDING
BOARDS AND COMMITTEES FOR CONTRACTS,
AGREEMENTS, AND REAL PROPERTY
AGREEMENTS. SO I THINK THAT THERE'S
MULTIPLE LEVELS OF DELEGATION HERE FOR
SOUND TRANSIT. BUT YOU ARE CORRECT,
IT'S 5 MILLION FOR CAPITAL AND 2 MILLION
GENERALLY FOR EVERYDAY PURCHASES. SO

WE'RE IN LINE WITH THEM. THEY HAVE COMMITTEES OF ELECTED OFFICIALS THAT MANAGE OVERSEE THAT, CORRECT? THAT IS WHAT IT LOOKS LIKE. THAT'S ME, CORRECT? YES. THANK YOU. AND THEN THE LAST THING THAT I JUST WANTED TO CHECK ON IS AT ALL OF THE OTHER PORTS IN THE COUNTRY, THE ONLY PORT THAT'S OUT THERE IS NEW YORK, WHERE THEIR DELEGATION OF AUTHORITY AMOUNT IS SET TO 2.5. AND THERE'S FIVE AIRPORTS THAT THEY ALSO OVERSEE, IS THAT CORRECT? THROUGH THE COMMISSION PRESIDENT, COMMISSIONER MOHAMMED, SIX AIRPORTS, BRIDGES AND TUNNELS, BUS TERMINALS, WORLD TRADE CENTER RAIL, MARITIME CRUISE, AND CONTAINER PORT. THANK YOU FOR THAT. AND THEIR DELEGATION OF AUTHORITY LIMIT IS AT 2.5 MILLION. THAT IS CORRECT. 2.5 SETTLEMENTS AT 1 MILLION, PERMITS AND LICENSES FOR THE USE OF OCCUPANCY AT PROPERTY AT 1 MILLION, SALE OF PERSONAL PROPERTY OWNED BY THE PORT VALUED AT 1 MILLION. AND I HEARD THAT WAS CORRECT. SO 2.5 IS CORRECT. CORRECT GENERALLY. GENERALLY. OKAY, THANK YOU. I JUST WANTED TO CLARIFY THAT INFORMATION. THANKS. EXCELLENT. ANY OTHER COMMENTS OR QUESTIONS? EXCELLENT. SO WITH THAT, I WILL GO AHEAD AND ASK THE CLERK TO PLEASE CALL THE ROLL FOR THE VOTE ON THE PACKAGE OF AMENDMENTS THAT'S AMENDMENTS TWO, THREE, AND FOUR THAT YOU SEE ON THE SLIDES. THANK YOU. BEGINNING WITH COMMISSIONER CALKINS FOR THE PACKAGE OF AMENDMENTS. AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASEGAWA. AYE. THANK YOU. COMMISSIONER MOHAMMED. AYE. THANK YOU. AND COMMISSIONER CHO. AYE. THANK YOU. THERE ARE FIVE AYES, ZERO, NAYS FOR THIS PACKAGE OF AMENDMENT, AND WE ARE NOW AT THE MAIN MOTION, AS AMENDED. EXCELLENT. THANK YOU. THE PACKAGE OF AMENDMENT PASS. CLERK HART, PLEASE CALL THE ROLL FOR THE VOTE FOR THE MAIN MOTION AS AMENDED. COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN YOUR NAME IS CALLED. THANK YOU. BEGINNING WITH COMMISSIONER CALKINS. AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HUTSKAWA. AYE. THANK YOU. COMMISSIONER MOHAMED. AYE. THANK YOU. AND COMMISSIONER CHO. AYE. THANK YOU. THAT'S FIVE AYES, ZERO NOS FOR THE MAIN MOTION IS AMENDED. EXCELLENT. THE MOTION TO ADOPT RESOLUTION NUMBER 38 TEN, AS AMENDED, PASSES. EXCELLENT. THANK YOU SO MUCH. CLERK HART, PLEASE READ THE NEXT ITEM INTO THE RECORD. WE'LL THEN HEAR FROM EXECUTIVE DIRECTOR

METRUCK TO INTRODUCE THE ITEM.
COMMISSIONERS, IF I COULD, I JUST LIKE
TO SAY THANKS ON BEHALF OF ALL THE STAFF
THAT WORKED HERE. THANKS FOR YOUR DEEP
CONSIDERATION OF THIS. AND I THINK WE AS
A STAFF WILL DO YOU PROUD AND FOLLOW
THROUGH ON OPEN WEB. AND I THINK YOU'LL
SEE GREAT TRANSPARENCY AND POSITIVE
IMPROVEMENTS. THANK YOU VERY MUCH.
THANK YOU, DAVE. I, TOO, WANT TO GIVE MY
THANKS TO EVERYBODY WHO WORKED ON THIS
PROJECT. IT WAS OVER A TWO YEAR PROJECT
AND A NUMBER OF PEOPLE INPUTTING INTO
THE PROCESS. THANK YOU. BIG
THANKS TO YOU, DAVID.
YEAH. I'M GOING TO SAY THAT OUT LOUD.
THANK YOU TO CLERK MICHELLE HART FOR HER
HARD WORK IN THIS ADDITION TO THE WHOLE
TEAM AND TO OUR SPONSOR, AARON
PRITCHARD. YEAH.
AND THEN MOVING TO THE NEXT ITEM. THIS
IS A TENDER ITEM. DOES THAT MEAN WE GET
TO CANCEL, LIKE, HALF THE REST OF THE
MEETINGS FOR THE YEAR? I THINK WE KNOW.
HOLD ON. WHY ARE YOU TRYING TO SHORT
CHANGE MY PRESIDENCY HERE? COME ON.
[LAUGHTER]
MOVING TO AGENDA ITEM TEN B. THIS IS
AVIATION OF RESOLUTION NUMBER 3811, A
RESOLUTION INCREASING- I'M SORRY. I ALSO
WANT TO THANK LEGAL FOR THE AMOUNT OF
WORK THAT THEY PUT INTO THIS. YES.
AND AUDIT, AN ICT, AND EVERYBODY ELSE.
OKAY. NOW I'LL GO BACK. I'LL JUST SAY IT
WAS BRIAN STAMPER FOR LEGAL. A CPO.
OKAY. ALL RIGHT. AGENDA ITEM TEN B.
ADOPTION OF RESOLUTION 3811 A
RESOLUTION INCREASING THE RATE OF PER
DIEM ALLOWANCE TO PORT OF SEATTLE
COMMISSIONERS AS PROVIDED FOR BY
WASHINGTON STATE STATUTE RCW 5312.
SIX THREE O SUB THREE. COMMISSIONERS.
ENSURING A FAIR AND REASONABLE
COMPENSATION FOR COMMISSIONERS IS KEY TO
ATTRACTING AND RETAINING HIGH QUALITY
AND DIVERSE CANDIDATES TO GOVERN THE
PORT. THIS ACTION WILL INCREASE
COMMISSIONER COMPENSATION FOR FUTURE
COMMISSIONERS SETTING PER DIEM RATES ON
PAR WITH MEMBERS OF THE STATE
LEGISLATURE. PRESENTER THIS AFTERNOON IS
DAVID DAWORTH, STRATEGIC ADVISOR FROM
THE COMMISSION OFFICE.
SEEMS TO DO MY PATTERN. THANK YOU AGAIN,
EXECUTIVE DIRECTOR METRUCK. AND GOOD
AFTERNOON AGAIN, COMMISSIONERS. SO, AS A
REMINDER, WE HAD THE FIRST READING OF
THIS RESOLUTION AT THE COMMISSION
MEETING ON DECEMBER 13 OF LAST YEAR,
AND TODAY IS THE SECOND READING. IN
SUMMARY, THE PROPOSAL WOULD HAVE
COMMISSIONER'S SALARY TIED, WHICH IS
CURRENTLY TIED I'M SORRY. I'M SORRY. IN

SUMMARY, COMMISSIONER'S SALARIES ARE TIED TO THAT OF WASHINGTON STATE LEGISLATORS. THIS PROPOSAL WOULD ALSO TIE THE PER DIEM RATE TO THAT OF THE LEGISLATORS, WHICH IS SET BY THE WASHINGTON CITIZENS COMMISSION ON SALARIES FOR ELECTED OFFICIALS. AND THE PROPOSAL WOULD ALSO RAISE THE LIMIT OF PER DIEM DAYS TO 205 PER YEAR. THIS CONCLUDES MY REMARKS, AND HAPPY TO TAKE ANY QUESTIONS.

EXCELLENT. THANK YOU, DAVE. I APPRECIATE IT. ARE THERE ANY QUESTIONS FOR STAFF AT THIS TIME FROM COMMISSIONERS? PLEASE INDICATE IF YOU WOULD LIKE TO SPEAK.

ALL RIGHT. COMMISSIONER CALKINS. I WAS JUST GOING TO SAY THAT THE IMPLICATION OF THE FIRST COMMENT FROM EXECUTIVE DIRECTOR THAT WE NEED TO DO THIS IN ORDER TO ATTRACT QUALITY COMMISSIONERS, WE HAVEN'T BEEN ABLE TO DO THAT, BUT I KNOW WHAT YOU MEAN, EXECUTIVE DIRECTOR. TO CONTINUE TO ATTRACT QUALITY COMMISSIONERS, WE NEED TO KEEP UP PACE WITH, ET CETERA. I CONCUR.

ANY OTHER QUESTIONS TO COME?

COMMISSIONER MOHAMMED?

THE ONLY COMMENT I HONESTLY WANTED TO MAKE IS THAT THIS CHANGE WILL NOT APPLY TO THE CURRENT COMMISSIONERS. IT WILL APPLY TO THOSE WHO GO THROUGH REELECTION. AND NEW COMMISSIONERS.

CRITICAL OF THIS. AND I KNOW COMMISSIONER FELLEMAN PUT A LOT OF WORK INTO THIS AND OTHERS ON THE COMMISSION. AND SO I JUST WANT TO SAY PAY EQUITY IS IMPORTANT, AND IT'S IMPORTANT ON THIS COMMISSION AS WELL. AND I JUST APPRECIATE THE PEOPLE WHO WORKED HARD ON THIS. COMMISSIONER FELLEMAN.

THANKS. AND THE OTHER CAVEAT IS THAT THIS IS PER DIEM. SO IT'S LIKE YOU ONLY GET PAID IF YOU WORK IT. SO IT'S HOURS OF REIMBURSEMENT RATHER THAN A SALARY INCREASE. SO ENCOURAGE EVERYBODY, PUT IN THE HOURS, GET COMPENSATED FOR IT.

THANK YOU. COMMISSIONER HASEGAWA. JUST DRIVING HOME THE MESSAGE THAT IN ANY POSITION, WE BELIEVE THAT PEOPLE DESERVE TO BE PAID FOR THE WORK THAT THEY DO, AND THAT IT'S ACTUALLY A PROHIBITIVE FACTOR FOR PEOPLE EVEN CONSIDERING RUNNING FOR PUBLIC OFFICE IF THEY DON'T HAVE IT, THE VOLUNTEER HOURS TO BE ABLE TO COMMIT TO SOMETHING LIKE THAT. SO THIS IS ABOUT LEVELING THE PLAYING FIELD. IT'S ABOUT PROMOTING ACCESS TO PUBLIC OFFICE AS WELL, AND REITERATING THE POINT THAT WE WILL NOT PERSONALLY FEEL THE BENEFITS FROM THIS. EVERY COMMISSIONER WILL HAVE TO WAIT UNTIL REELECTION. AND IN THE MEANTIME, WHO KNOWS WHAT SORT OF COMPETITION IT MIGHT

DRAW UPON OURSELVES? SO I WANT TO RECOGNIZE COMMISSIONER CHO AND COMMISSIONER FELLEMAN FOR THE WORK THAT THEY'VE DONE IN ORDER TO BRING THIS TO WHERE IT IS. AND I LOOK FORWARD TO VOTING IN SUPPORT. EXCELLENT. THANK YOU SO MUCH, COMMISSIONER HASEGAWA. I THINK EVERYTHING I WANTED TO SAY HAS BEEN SAID ALREADY. SO HEARING NO FURTHER QUESTIONS, FOR THIS ITEM. IS THERE A MOTION? SO MOVED. I'LL SECOND. GO AHEAD. SO MOVED IN A SECOND. ALL RIGHT, THE MOTION WAS MADE AND SECONDED. CLARK, PLEASE CALL THE ROLL FOR THE VOTE. COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN YOUR NAME IS CALLED. THANK YOU. BEGINNING WITH COMMISSIONER CALKINS. AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASEGAWA. AYE. THANK YOU. COMMISSIONER MOHAMMED. AYE. THANK YOU. AND COMMISSIONER CHO. AYE. THANK YOU. FIVE AYES AND ZERO NAYS FOR THIS ITEM. EXCELLENT. THE MOTION TO ADOPT RESOLUTION 3811 PASSES. ALL RIGHT, WE ARE CHUGGING ALONG. WE ARE NOW MOVING ON TO ITEM ELEVEN, PRESENTATIONS AND STAFF REPORTS. CLERK, PLEASE READ THE NEXT ITEM INTO THE RECORD. EXECUTIVE DIRECTOR METRUCK WILL THEN INTRODUCE THE ITEM. THANK YOU. I WILL JUST NOTE THAT WE ARE REALLY AHEAD OF TIME ON WHAT WE THOUGHT WE WOULD BE AT TODAY. SO JUST A NOTE ON TIME THERE. AND THIS IS AGENDA ITEM ELEVEN A. THIS IS THE 2022 INTERNAL AUDIT ANNUAL REPORT. COMMISSIONER'S INTERNAL AUDIT PROVIDES AN IMPORTANT PUBLIC SERVICE IN ENSURING THE EFFICIENCY, COMPLIANCE AND TRANSPARENCY OF PORT OPERATIONS. WE'RE ALL DEEPLY GRATEFUL TO GLENN FERNANDEZ AND HIS TEAM AND INTERNAL AUDIT, AS WELL AS THE COMMISSION AUDIT COMMITTEE THAT SETS THE AGENDA FOR HIS WORK. INTERNAL AUDIT COMPLETED AN IMPRESSIVE 17 AUDITS IN 2022. I WANT TO NOTE THAT TODAY'S PRESENTATION IS MAINLY A RECAP OF LAST YEAR'S WORK AND FINDINGS, AS GLENN WILL WALK THROUGH IN THAT MANY OF THE RECOMMENDATIONS FROM THE INTERNAL AUDIT ARE ALREADY BEING IMPLEMENTED, IF NOT ALREADY COMPLETED. I'LL HAVE A FEW COMMENTS TO SHARE TO THAT EFFECT AFTER THE PRESENTATION. I ALSO WANT TO RECOGNIZE PUBLIC AUDIT COMMITTEE MEMBER SARAH HOLSTROM, WHO I BELIEVE IS IN ATTENDANCE, I'M NOT SURE IN ATTENDANCE, VIRTUALLY JOINING US FOR THIS REPORT. SO WITH THAT, I'LL TURN IT OVER TO GLENN FERNANDEZ, DIRECTOR OF INTERNAL AUDIT. THANK YOU, STEVE. SO, COMMISSIONERS, WE DO HAVE, AS STEVE MENTIONED, SARAH HOLSTROM ON THE LINE AS

WELL. AND I WANT TO FIRST GIVE
RECOGNITION TO COMMISSIONER CHO FOR
BEING OUR CHAIR OF THE AUDIT COMMITTEE
THIS CURRENT YEAR, AND COMMISSIONER
MOHAMMED FOR BEING ON THE COMMITTEE AND
FOR BEING OUR CHAIR NEXT 2023.

AND SARAH

FOR HER ALL HER WORK AND FOR PUBLICLY
BEING HERE. AND I'M ALSO GOING TO SARAH
AT THE END, IF YOU WANT TO SAY ANYTHING.
ALSO, I'LL HAND IT OVER TO YOU. I EXPECT
THIS TO TAKE ABOUT 15 MINUTES.

SARAH, ARE YOU IN THE LINE? IF YOU COULD
UNMUTE,

YOU CAN TEXT HER.

OKAY, LET'S MOVE ON. NEXT SLIDE,
PLEASE.

SO COMMISSIONERS INTERNAL AUDITS A
LITTLE BIT ABOUT US. WE CONDUCT
INDEPENDENT, OBJECTIVE, RISK BASED
AUDITS OF THE PORT'S OPERATIONS
TECHNOLOGY, MEANING CYBERSECURITY.
EVERYTHING YOU SEE AT THE PORT, ALL THE
COMPUTERS THAT WORK. CYBERSECURITY IS
FRONT AND CENTER. AND THEN ALSO OUR
ACTIVITIES AND VENDORS. OUR VENDORS ARE
CONCESSIONAIRES THAT YOU SEE AT THE
AIRPORT. THERE'S MANY,
MANY OF THEM, AND THEY BRING IN OVER
\$100 MILLION PLUS IN REVENUE TO THE PORT
SO THOSE ARE VERY CRITICAL.

OUR AUDITS ADD VALUE BY HELPING THE PORT
ACHIEVE ITS MISSION. AND I'VE GOT SOME
POINTS UP HERE, WHICH ARE THE FINANCIAL
STEWARDSHIP, ACCOUNTABILITY,
TRANSPARENCY, GOVERNANCE, AND
EXCELLENCE. SO THOSE ARE ALL
ITEMS WE EMBODY IN OUR AUDITS. WHEN WE
DO OUR AUDITS AND OUR WORK, WE DERIVE
OUR AUTHORITY FROM THE PORT COMMISSION
AND WE REPORT TO THE AUDIT COMMITTEE,
WHICH, AS I MENTIONED, WAS THIS YEAR.

IT'S COMMISSIONER MOHAMMED AND
COMMISSIONER CHO AND SARAH HOLMSTROM.

NEXT SLIDE, PLEASE. SO THERE'S
AN INTERNATIONAL BODY CALLED THE
INSTITUTE OF INTERNAL AUDITORS. AND ONE
OF THE THINGS THEY HAVE IS SOMETHING
CALLED THE THREE LINES MODEL. SO THIS IS
AN EXAMPLE OF WHO'S RESPONSIBLE IN
GOVERNANCE. IT STARTS OFF WITH WITH
CONTROLS AND EVERYTHING ELSE. YOU KNOW,
IT'S MANAGEMENT THAT THE FIRST AND
SECOND LINE MANAGEMENT. THE PEOPLE THAT
ACTUALLY DO THE WORK, THEY'VE GOT TO
MAKE SURE THAT THE WORK THAT THEY DO IS
DONE ACCURATELY AND CORRECTLY. THE
SECOND LINE ARE SUPERVISORY ROLES AND
RISK MANAGEMENT WITHIN THE PORT THAT
REVIEWS THE WORK THAT'S BEING DONE AND
AND THE PORT UP TO THE GOVERNING BODY.
AND THEN, YOU KNOW, YOU'VE GOT INTERNAL
AUDIT ALSO THAT REPORTS UP TO THE

GOVERNING BODY AND WORKS WITH MANAGEMENT. SO WITH THREE LINES, THE IDEA IS, BEFORE SOMETHING BREAKS DOWN, YOU'VE GOT MANAGEMENT, THE FIRST LINE, SECOND LINE, AND THEN YOU'VE GOT INTERNAL AUDIT, WHICH IS THE LAST LINE OF DEFENSE BEFORE SOMETHING GOES OUTSIDE, HITS THE NEWSPAPERS. IT'S SOMETHING THAT THE STATE AUDITORS MIGHT CATCH OR EXTERNAL PUBLICATIONS. SO WITH US BEING THE LAST LINE OF DEFENSE, INTERNAL AUDIT IS CRITICAL. AND THAT PARTNERSHIP WITH THE GOVERNING BODY, WHICH IS THE COMMISSION, AND MANAGEMENT AND INTERNAL AUDIT WORK TOGETHER TO MAKE SURE THAT EVERYTHING'S WORKING EFFECTIVELY. NEXT SLIDE, PLEASE. SO COMMISSIONERS. EVERY THREE YEARS, WE GET A CERTIFICATE OF COMPLIANCE. IT'S ESSENTIALLY A PEER REVIEW WHERE WE GET AUDITED. AN EXTERNAL FIRM COMES IN, LOOKS AT US, AND ASSURES THAT WE'RE MEETING BOTH THE GOVERNMENT STANDARDS IN THE UNITED STATES AND THE INTERNATIONAL STANDARDS. AND I'M HAPPY TO REPORT THAT FOR THE LAST PERIOD THAT WAS UNDER AUDIT, WE WE HAD THIS WORK DONE IN 2022, AND WE DID GET A PASS RATING, WHICH IS THE HIGHEST RATING YOU CAN GET. NEXT SLIDE, PLEASE. COMMISSIONERS. WE CONDUCTED 17 AUDITS IN 2022. ALL OF THESE AUDITS, WITH THE EXCEPTION OF THE INFORMATION TECHNOLOGY ONES, ARE ON OUR EXTERNAL WEBSITE FOR TRANSPARENCY TO THE PUBLIC. SO ANYONE IN THE PUBLIC CAN GO OUT AND LOOK AT ANY OF THESE AUDIT REPORTS AND THE WORK THAT'S IN THEM. WE DO LIMITED CONTRACT COMPLIANCE AUDITS ON THE LEFT HAND SIDE, AS I MENTIONED, AND THESE ARE RENTAL CAR AGENCIES, THE CONCESSIONAIRES AT THE AIRPORT. WE DO PERFORMANCE AUDITS OR OPERATIONAL AUDITS OF CONTROLS AND PROCESSES AT THE PORT. CAPITAL. WE SPEND A LOT OF MONEY IN CAPITAL, CLOSE TO APPROACHING A BILLION DOLLARS A YEAR, AND ACCORDINGLY, A LOT OF CAPITAL AUDITS. AND LAST BUT NOT LEAST, INFORMATION TECHNOLOGY AUDITS JUST BECAUSE OF THE IMPORTANCE OF IT AND TECHNOLOGY AND EVERYTHING WE DO WITH THE PORT TODAY. NEXT SLIDE, PLEASE. IN 2022, OUR AUDITS, AS STEVE MENTIONED, WE COMPLETED 17 AUDITS. WE IDENTIFIED FOUR HIGH RISK ISSUES, 19 MEDIUM RISK ISSUES, AND THREE LOW RATED ISSUES, MANY OF WHICH HAVE ALREADY BEEN ADDRESSED BY MANAGEMENT. AND WE DO TRACK THIS, EVERYTHING THAT'S DONE AND EVERYTHING THAT'S OPEN, AND WE PRESENT IT TO THE AUDIT COMMITTEE ON A PERIODIC BASIS. SO THE AUDIT COMMITTEE

DOES HAVE VISIBILITY INTO WHAT'S OUT THERE AND WHAT NEEDS TO BE DONE AND ADDRESSED. WE ALSO CONDUCTED AN AUDIT OF THE INTERNATIONAL ARRIVALS FACILITY, WHICH WE'RE IN THE PROCESS OF FINALIZING. AND ACTUALLY IN 2021, WHEN THE PORT WAS HIT WITH ACH FRAUD OR WIRE TRANSFER FRAUD FROM EXTERNAL PARTIES, WE JUMPED IN THERE AND DID A LOT OF WORK ON THAT AND I'LL TALK A LITTLE BIT ABOUT THAT LATER ALSO.

NEXT SLIDE, PLEASE.

INFORMATION TECHNOLOGY AUDITS. AS I MENTIONED, THESE ARE ONE OF THE CRITICAL AUDITS THAT WE DO. AND WE NOW HAVE SOMETHING CALLED NONPUBLIC SESSION, WHICH IS LIKE AN EXECUTIVE SESSION OF THE AUDIT COMMITTEE, WHERE CRITICAL ITEMS THAT ARE NOT SUBJECT TO PUBLIC DISCLOSURE AND IF THEY WERE, THEY WOULD PUT THE PORT AT RISK, ARE DISCUSSED, AND ALL THE VULNERABILITIES THAT WE IDENTIFY ARE DISCUSSED IN THOSE NONPUBLIC SESSION AUDITS. OUR WORK FOCUSES HAS FOCUSED ON THE CENTER FOR INTERNET SECURITY OF THE CIS TOP 18 KEY CONTROLS. AND THE CENTER FOR INTERNET SECURITY IS AN ORGANIZATION, A GLOBALLY KNOWN ORGANIZATION THAT PROMOTES BEST PRACTICES. AND THEIR VIEW IS IN THESE CONTROLS. IF YOU FOCUS AND BUILD YOUR IT CONTROLS AROUND THESE RECOMMENDED CONTROLS, THERE ARE SPECIFIC AND ACTIONABLE WAYS TO MITIGATE KNOWN THREATS. SO THERE'S ALWAYS NEW THREATS THAT ARE OUT THERE, BUT IF THERE'S SOMETHING KNOWN AND YOU DO THESE 18 THINGS, AT LEAST YOU CAN BLOCK AND DEFEND AGAINST THOSE. SO WE MAKE SURE THAT THE PORT HAS THOSE KEY CONTROLS IN PLACE, AT LEAST THROUGH OUR AUDITS. SO AT LEAST KNOWN THREATS ARE MITIGATED. THERE'S ALWAYS ZERO DAY OR NEW THREATS THAT CAN COME AROUND, AND WE'RE ALWAYS AT RISK AT THAT OF THOSE, BUT WE ALWAYS ADAPT VERY QUICKLY AND BUILD DEFENSES.

NEXT SLIDE, PLEASE. AS I MENTIONED, WE DO LIMITED CONTRACT COMPLIANCE AUDITS OF OUR CONCESSIONAIRES AND RENTAL CAR COMPANIES. WE COMMITTED, WE COMPLETED THREE IN 2022 AND WE'LL BE DOING QUITE A FEW MORE IN 2023. WE HAD EASED OFF A LITTLE BIT BECAUSE OF COVID AND THE IMPACT THAT A LOT OF CONCESSIONAIRES HAD GONE THROUGH, YOU KNOW, WITH THE SHUTDOWNS. BUT NOW THAT EVERYTHING IS UP AND RUNNING AND THE AIRPORT BUSINESS IS BOOMING, WE DO ANTICIPATE DOING MORE. AND IT'S A TWO WAY STREET. NOT ONLY ARE WE LOOKING AT THEM TO MAKE SURE THAT THEY PAY THE PORT THE RIGHT AMOUNT, BUT IT'S A BENEFIT TO THE CONCESSIONAIRES

BECAUSE MANY TIMES WE'LL FIND THAT THEY'RE OVERPAYING OR THEY'RE MAKING MISTAKES FROM THE RENTAL CAR COMPANIES, ARE THEY OVERCHARGING CUSTOMERS? SO FOR YOUR CONSTITUENTS. WE WANT TO MAKE SURE THAT THEY'RE GETTING CHARGED THE RIGHT AMOUNT AND USERS OF THE AIRPORT THE RIGHT AMOUNT. THEY'RE NOT OVERPAYING OR UNDERPAYING, AND WE'RE COMPLYING WITH THE CONTRACTS. SO LIMITED CONTRACT COMPLIANCE AUDITS ACCORDINGLY. NEXT SLIDE, PLEASE. SO THE TWO AUDITS THAT I'M GOING TO TALK ABOUT TODAY, OUT OF THE 17, I THOUGHT THESE WOULD BE A GOOD EXAMPLE TO PROVIDE AS TO WHAT WE DO. BUT THE ACH PAYMENT FRAUD AUDIT AND THE SOUTH KING COUNTY COMMUNITY IMPACT FUND, THERE ARE TWO DIFFERENT TYPES OF AUDITS, SO I'LL START WITH THOSE. NEXT SLIDE, PLEASE, COMMISSIONERS.

IN LATE 2021, DUE TO A SERIES OF CONTROL BREAKDOWNS THAT STARTED WITH SOME SMALLER BUSINESSES, THE SEATTLE PARKS FOUNDATION, URBAN LEAGUE OF METROPOLITAN SEATTLE, THEIR SYSTEMS WERE COMPROMISED PRIMARILY THROUGH A PHISHING ATTACK AND SOMEBODY IMPERSONATING THEM, WHICH I'LL GO INTO DUPED THE PORT INTO WIRING'S \$572,000 INTO THESE FRAUDULENT ACCOUNTS. WE JUMPED IN THERE RIGHT AWAY AND WORKED WITH AFR AND THE REST OF THE PORT TO MAKE SURE THAT WE PUT UP CONTROLS AND BLOCKED AGAINST THESE AND THEN RECOVERED THE MONEY AS WELL. WE WORKED WITH PORT POLICE AND LATER ON HOMELAND SECURITY JUMPED IN TO ASSIST AND BE INVOLVED IN THIS AS WELL, SO NEXT SLIDE, PLEASE. SO THE TOTAL FUNDS WIRED OUT FROM SEATTLE PARKS FOUNDATION STARTED OFF AT \$184,000, BUT ONE OF THE ACCOUNTS OF FRAUDSTERS HAD CLOSED THE ACCOUNT. SO WE DID GET 48,000 BEING WIRED BACK. THE INITIAL NET LOSS ENDED UP BEING \$135,000. THE PORT DOES HAVE CRIME INSURANCE. \$110,000 WAS RECOVERED THROUGH THE CRIME INSURANCE. SO THE FINAL NET LOSS OF THE PORT WAS 25,000. URBAN LEAGUE, ON THE OTHER HAND, YOU KNOW, 388,000 WAS WIRED OUT. THAT HAPPENED AFTER SEATTLE PARKS, AND OUR REACTION WAS A LITTLE QUICKER. SO WELLS FARGO, OUR BANK, CONTACTED CITIBANK AND THEY FROZE THE ACCOUNT. NOW THERE WAS ABOUT 380, CLOSE TO \$400,000 IN THE ACCOUNT, AND THERE WERE ABOUT TEN PEOPLE, ORGANIZATIONS THAT HAD BEEN DUPED. SO BY REACTING QUICKLY AND WORKING WITH THE BANK, WE ENDED UP RECOVERING \$307,000 FROM THERE. SO OUR NET LOSS ENDED UP BEING 80,000. AND AFTER CRIME INSURANCE, THE LOSS OF THE PORT WAS JUST \$25,000.

NONETHELESS, STATE AUDITORS ARE GOING TO COMMENT ON THIS, SO IT IS IMPORTANT THAT WE DID ADDRESS THEM, ADDRESS THESE ISSUES QUICKLY AND BUILD CONTROLS THAT WE DO HAVE IN PLACE. AND THERE'S STILL MORE TO BE DONE, AND YOU CAN ALWAYS ADAPT AND IMPROVE, BUT AT LEAST THE FRONTLINE CONTROLS WERE PUT IN AND IMPROVED. NEXT SLIDE, PLEASE.

SO THE WAY THIS ORCHESTRATED OUT, BOTH LOWER LEVEL COORDINATORS AND AP SPECIALISTS AT BOTH SEATTLE PARK FOUNDATION URBAN LEAGUE HAD THEIR EMAIL ACCOUNTS COMPROMISED AND THE FRAUDSTERS THAT WERE WORKING OUT OF CYPRUS WERE ABLE TO SEND AN EMAIL IMPERSONATING THEM TO THE PORT ASKING FOR BANK ACCOUNT INFORMATION TO BE CHANGED. AND AS SOON AS THE PORT ENGAGED THEM, THE FRAUDSTERS SET UP THESE FAKE DOMAIN NAMES FOR SENIOR LEVEL PEOPLE AT BOTH SEATTLE PARKS AND URBAN LEAGUES. IN THIS CASE, YOU CAN SEE THAT SEATTLE PARKS, MICHELLE AT SEATTLE PARKS WAS CHANGED TO MICHELLE AT SEATTLE PRAX, SO USER WOULDN'T EASILY CATCH THAT. AND ALTHOUGH THE FELICIA'S EMAIL WAS BEING USED AS WELL, JUST IN CASE SOMEBODY CAUGHT THAT AT EITHER URBAN LEAGUE AND THEY LOST ACCESS TO THAT, THEY ALSO HAD NOW THE SPOOF DOMAIN NAMES THAT THEY COULD CONTINUE TO WORK WITH THE PORT AND DUPE US INTO WIRING MONEY ACROSS. AND A VERY SIMILAR THING OCCURRED AT URBAN LEAGUE. THEY FOLLOWED THE EXACT SAME PATTERN, BUT IT WAS A LITTLE HARDER TO GET TO CATCH BECAUSE URBAN LEAGUE, WHEN THEY SET UP THE SECOND SPOOF LEVEL OF SPOOF DOMAIN NAMES, THEY CHANGED THE L FROM URBAN LEAGUE TO A CAPITAL I, WHICH IT'S A LITTLE HARD FOR THE EYE TO CATCH. NEXT SLIDE, PLEASE.

IN OUR CASE, ONE OF THE THINGS WE DID RIGHT OFF THE BAT IS WE NOTICED THAT THERE WERE 58 USERS AT THE PORT THAT COULD SUBMIT REQUESTS OR ACTUALLY THEY COULD INITIATE A PROCESS TO UPDATE VENDOR BANKING INFORMATION AND CHANGE BANKING INFORMATION OR MODIFY VENDOR INFORMATION. SO WE THOUGHT THAT WAS TOO MANY. THEY WEREN'T VALIDATING THE INFORMATION THAT THEY WERE INITIATING A PROCESS ON AND THAT NEEDED TO CHANGE. SO WE HIGHLIGHTED THAT IN THE AUDIT. THE KEY BREAKDOWN THOUGH WAS AFTER THEY INITIATED A PROCESS, THERE'S A GROUP OF INDIVIDUALS THAT HAVE TO APPROVE THOSE CHANGES AND VET THOSE CHANGES, AND THAT PROCESS HAD FAILED AS WELL. SO AS THESE CHANGES CAME THROUGH, THEY WERE GETTING APPROVED WITHOUT THE PROPER AUTHENTICATION AND THE CHANGES WERE GOING LIVE AND PEOPLE SOFT AND

ACCORDINGLY MONEY WAS BEING WIRED OUT. ALL OF THIS HAS BEEN ADDRESSED AND FIXED AT THIS POINT. ADDITIONALLY, I WANT TO POINT OUT THAT THE VENDOR CHANGES, THE INDIVIDUALS THAT WERE DOING THIS, FOR WHATEVER REASON, INFORMATION SECURITY TRAINING TO HELP CATCH THIS HAD BEEN MISSED AND MAYBE IT WOULD HAVE CAUGHT IT. BUT NONETHELESS, WE HAD REQUIRED AND SUGGESTED THAT IT'S A REQUIREMENT OF THE PORT THAT ANYONE THAT'S IN A CRITICAL JOB ATTEND APPROPRIATE INFORMATION SECURITY TRAINING ON THESE FRAUDS. SO THE FACT THAT IT WAS MISSED AND PEOPLE WEREN'T ATTENDING THESE KIND OF JUST OPENED UP THE GATES A LITTLE BIT, INCREASED RISK. SO SERIES OF EVENTS WE IDENTIFIED THAT HAVE ALL BEEN CLOSED AND MORE OPPORTUNITIES TO IMPROVE ARE ALWAYS THERE AND THEY'LL CONTINUE TO BE ADDED AND IMPROVED UPON. NEXT SLIDE, PLEASE. SO COMMISSIONERS, THE NEXT AUDIT THAT I WANT TO TALK ABOUT IS SOUTH KING COUNTY COMMUNITY IMPACT FUND, WHICH IS A BIG PART OF WHAT WE'RE DOING WITH OUR OEDI INITIATIVES. WE'RE WORKING WITH A LOT OF SMALLER ORGANIZATIONS AND WE'VE PLEDGED 10 MILLION OVER A FIVE YEAR PERIOD FOR BOTH ENVIRONMENTAL AND ECONOMIC BENEFITS TO THE COMMUNITY. SO, LIKE I SAID, THEY'RE SMALLER ORGANIZATIONS. IT USED TO BE CALLED THE SOUTH KING COUNTY FUND, AND NOW IT'S CALLED THE SOUTH KING COUNTY COMMUNITY IMPACT FUND. BUT THERE'S SOME GREAT WORK THAT'S BEING DONE AND THIS IS PERFECTLY ALIGNED WITH OUR PORT MISSION. SO ONE OF THE THINGS WE WERE ASKED TO DO IS, CAN WE LOOK IN AND MAKE SURE THAT WE'RE FOLLOWING ALL OUR PROCESSES, DOTTING OUR I'S AND CROSSING OUR T'S? AND WE WANT TO MAKE SURE WE WERE DOING THOSE AND HELP THE BUSINESS BUILD APPROPRIATE CONTROLS. THE NEXT SLIDE, PLEASE. SO WHEN WE WENT TO COMMISSIONERS, WE NOTICED, OKAY, WE HAVE SOME PROCESSES THAT WE'RE BUILDING UP, AND WE DIDN'T SEE DOCUMENTED APPROVALS IN MANY CASES, AND EXPENSE REIMBURSEMENTS EXCEEDED CONTRACT THRESHOLDS. BUT THOSE ARE EASY FIXES. AND WE TALKED TO THE BUSINESS AND WE JUST SAID, IT'S IMPORTANT TO KEEP THESE. YOU ARE DOING THIS. WE HAVE NO REASON TO THINK YOU'RE NOT DOING IT, BUT YOU NEED TO DOCUMENT IT AND MAINTAIN DOCUMENTATION. AND THESE HAVE BEEN ADDRESSED. BUT ONE OF THE THINGS WE DID, WE STEPPED BACK AND WE LOOKED AT IT FROM AN EQUITY PERSPECTIVE AND WE SAID, OKAY, THESE ARE SMALL BUSINESSES. THEY'RE SMALL ORGANIZATIONS. THEY'RE NOT

LIKE THE MULTI-MILLION DOLLAR COMPANIES THAT WE DO BUSINESS WITH, AND WE'RE STILL HOLDING THEM TO THE SAME STANDARD. FOR INSTANCE, THE RCW REQUIRES AN ANNUAL REPORT, AND WE HAD MONTHLY REPORTS AND A LOT OF DOCUMENTATION THAT THESE FIRMS WERE PUTTING TOGETHER AND REPORTS. AND WE THOUGHT MAYBE THAT WAS A LITTLE BIT MUCH FOR A SMALL ORGANIZATION THAT'S CLEANING UP A PARK OR PLANTING TREES OR BUILDING UP THE COMMUNITY. SOME OF THE THINGS THAT WE THOUGHT WERE MAYBE EXCESSIVE NEEDED, WE SUGGESTED MAYBE TAKING A SECOND LOOK AT THOSE. ADDITIONALLY, WHEN YOU LOOK AT THE GRANULARITY OF THE CONTRACTS, WE THOUGHT THOSE COULD POSSIBLY BE IMPROVED AS WELL AND ENHANCED. FOR INSTANCE, THERE WAS ONE EXAMPLE WOULD BE YOU CAN BUY 20 GLOVES AT A DOLLAR A PIECE. IF YOU CAN'T FIND GLOVES FOR A DOLLAR A PIECE, YOU'RE OUT OF COMPLIANCE. THERE'S A WAY TO REWRITE THESE CONTRACTS TO MAKE IT EASIER FOR THE ORGANIZATION'S. NEXT SLIDE, PLEASE. SO WE DID WORK WITH PROCUREMENT. PROCUREMENT HAS MADE SOME SIGNIFICANT IMPROVEMENTS, AND THERE'S MUCH WORK STILL THAT NEEDS TO BE DONE. BUT UNDERSTANDING THESE ARE GRASSROOTS ORGANIZATIONS WITH LIMITED RESOURCES, WE WANTED TO MAKE SURE THAT WE WERE MAKING IT SIMPLE IN THEM AND MAKE IT EASY TO DO BUSINESS WITH ALSO WITH THE PORT AS WE MOVE FORWARD HERE. SO, LIKE I SAID, PROCUREMENT HAS MADE SIGNIFICANT IMPROVEMENTS. THERE'S MORE WORK TO BE DONE AND BOOKDA GHEISAR, WHO'S OUR SENIOR DIRECTOR OF OEDI, IS LEADING THE EFFORT WITH CPO TO ENHANCE THESE PROCESSES. OKAY, NEXT SLIDE, PLEASE. SO, IN A NUTSHELL, OUR 2023 AUDIT STRATEGY WITH COMMISSIONER MOHAMMED IS TO CONTINUE TO STAY INDEPENDENT AND OBJECTIVE. WE DO HAVE COMMISSIONER CHO BACK ON THE AUDIT COMMITTEE AS WELL. WE'RE GOING TO ENHANCE OUR PROCESSES BY VIEWING WORK THROUGH AN EQUITY LENS. AS I JUST MENTIONED, WITH THE SOUTH KING COUNTY COMMUNITY IMPACT FUND, WITH OUR CONCESSION PROCESSES, WE'LL CONTINUE TO STREAMLINE THOSE AND CONTINUE TO BE EFFICIENT AND BE BEST IN CLASS WITH THE AMOUNT OF MONEY WE'RE SPENDING ON CAPITAL. AND WITH SAMP OUT THERE, WE HAVE TO FOCUS AND IMPROVE WITH CAPITAL, AND WE HAVE TO DO WHAT WE CAN ON CAPITAL THERE. AND LAST BUT NOT LEAST, I SEE INFORMATION TECHNOLOGY. THE CENTER FOR INTERNET SECURITY. THEIR KEY CONTROLS. WE'LL CONTINUE TO FOCUS

THERE AND PROTECT THE PORT FROM ANY CYBERSECURITY RISKS, THE BEST FOR OUR ABILITY WITH OUR RESOURCES. I ALSO WANT TO AS I MENTIONED, I DO KNOW WE HAVE SARAH HOLMSTROM, WHO WAS A VOLUNTEER MEMBER OF OUR AUDIT COMMITTEE, AND SHE'S ON THE LINE NOW. SO, SARAH, IS THERE ANYTHING FIRST, THANK YOU FOR BEING ON THE COMMITTEE AND IS THERE ANYTHING THAT YOU'D LIKE TO ADD OR FROM YOUR EXPERIENCE?

HI, EVERYONE. THANKS FOR HAVING ME AND THANKS FOR ALLOWING ME TO SERVE IN THIS VOLUNTEER POSITION. IT'S BEEN REALLY GREAT TO GET TO KNOW MORE ABOUT THE PORT. I REALLY APPRECIATE EVERYONE ON THE INTERNAL AUDIT TEAM. THEY'VE BEEN GREAT TO WORK WITH AND SUPER HELPFUL IN ANSWERING QUESTIONS. ONE OF THE THINGS I'VE REALLY LIKED IN BEING HERE IS I DO FEEL LIKE WHEN YOU HAVE A CONCERN OR I BRING UP QUESTIONS, THEY'RE ADDRESSED, AND EVERYONE IS REALLY TRANSPARENT WITH THEIR INFORMATION AND REALLY HELPFUL AND INTERESTED. IN MAKING ALL OF THE RESULTS BE IMPLEMENTED AND MAKE THE PORT A BETTER PLACE WITH MORE EFFECTIVE CONTROLS AND LESS ISSUES TO FOCUS ON, WHICH I REALLY APPRECIATE. AND SOMETIMES THERE ISN'T ALWAYS THAT OPENNESS TO IMPROVE THE PROCESS. SO I REALLY APPRECIATE THAT AND COMMEND THE TEAM FOR BEING WILLING TO DO SO. THANK YOU.

SO I ALSO WANT TO POINT OUT THAT SARAH IS A SENIOR MANAGER AT AMAZON. SHE'S BEEN THE CFO OF TWO LARGER TRIBES IN THE AREA AND SHE CAME TO US. SHE ALSO WORKED AT THE STATE AUDITOR'S OFFICE. SO SHE'S GOT A VAST ARRAY OF EXPERIENCE THAT SHE BRINGS TO THE AUDIT COMMITTEE. AND I'LL PASS IT TO COMMISSIONER CHO OR COMMISSIONER MOHAMED FOR ANY COMMENTS. EXCELLENT. SO AT THIS POINT, I'LL OPEN UP TO QUESTIONS AND COMMENTS FROM COMMISSIONERS. PLEASE LET ME KNOW IF YOU WOULD LIKE TO SPEAK. COMMISSIONER FELLEMAN. MR. COMMISSIONER, PRESIDENT, I THINK THERE'S A MANAGEMENT RESPONSE. DO YOU WANT TO TAKE THE MANAGEMENT RESPONSE PRIOR TO QUESTIONS? SURE, MR. EXECUTIVE DIRECTOR.

NO. ALL RIGHT.

ACTUALLY,

GO AHEAD. SORRY, I WAS JUST THINKING ABOUT WHETHER WE'RE GOING TO FOLLOW UP ON SOMETHING ELSE. BUT COMMISSIONER, THEN AS YOU KNOW, THE INTERNAL AUDIT PROVIDES AN IMPORTANT PUBLIC SERVICING IN ENSURING THE EFFICIENCY, COMPLIANCE AND TRANSPARENCY TO PORT OPERATIONS. WE'RE DEEPLY GRATEFUL TO GLENN FOR HIS WORK FOR HIS PRESENTATION. AS I MENTIONED

EARLIER, I WANT TO PROVIDE A FEW BRIEF REMARKS, PARTICULARLY ABOUT THE INTERNAL AUDIT'S FINDINGS REGARDING THE SOUTH KING COUNTY IMPACT FUND. IMPLEMENTING THE SOUTH KING COUNTY IMPACT FUND HAS BEEN AN ITERATIVE PROCESS AND HAS PUSHED PORT STAFF TO LEAN INTO THAT WITH INNOVATIVE AND CREATIVE WAYS TO ACHIEVE THE GOALS THAT COMMISSIONER HAVE LAID OUT FOR THE PROGRAM. I'M PLEASED TO SAY THAT EACH PHASE HAS ALLOWED US TO TAKE LESSONS LEARNED AND IMPROVE FOR THE NEXT TIME. FOR EXAMPLE, WE REVISED CONTRACT TERMS FROM TERMS FROM TWELVE PAGES TO FIVE PAGES TO MAKE THE PROCESS MORE ACHIEVABLE FOR THE NONPROFITS AND COMMUNITY ORGANIZATIONS WE WORK WITH AND DEVELOP CONTRACT TERMS SPECIFIC TO THE PROGRAM, WHICH GLENN WAS TALKING ABOUT IS VERY IMPORTANT. WE'VE ALSO MOVED TO MULTI YEAR CONTRACTS, WHICH HELPS US AND OUR PARTNERS BETTER PLAN AND EXECUTE ON THESE PROJECTS FOR THE SOUTH KING COUNTY FUND ECONOMIC RECOVERY CYCLE THREE, WE CONTINUE TO MAKE ADDITIONAL CHANGES TO IMPROVE OUR PROCESS FOR THE COMMUNITY AND OUR INTERNAL TEAM. WE APPRECIATE THE INSIGHTS OF INTERNAL AUDIT TO HELP US GUIDE THIS PROCESS, AND WE ARE CONFIDENT THAT WE ARE WELL ON OUR WAY TO MAKING THIS PROGRAM MORE EFFECTIVE, MORE EFFICIENT AND MORE ALIGNED WITH OUR GOALS FOR THE SOUTH KING COUNTY FUND GOING FORWARD. AND I ALSO WANT TO MENTION THE WORK ON ACH AND HOW WE COLLABORATIVELY LOOKED AT THAT AND CLOSING THE LINKS AND TIGHTEN UP THE PROCESS. THE THREATS FOR CYBERSECURITY IS SOMETHING WE TAKE. AND THE WORK THAT AUDIT IS DOING IN RELATIONSHIP TO THAT IS VERY IMPORTANT FOR US BECAUSE THAT'S ONE OF THE RISKS FOR US OVERALL, BECAUSE WE SEE THAT AND WITH THAT, WE'LL GO AHEAD AND WITH THAT, JUST SAYING THAT CYBERSECURITY WILL CONTINUE TO BE A FOCUS FOR US GOING FORWARD WITH THOSE RISK. THANKS, STEVE. BEFORE I OPEN IT UP TO COMMENTS AND QUESTIONS, I JUST WANTED TO NOTE FOR THE RECORD THAT COMMISSIONER CALKINS HAS STEPPED OUT FOR A SECOND TO TESTIFY IN OLYMPIA REMOTELY AND HE'LL BE JOINING US AGAIN IN A SECOND, IN A FEW MINUTES. HERE, I'LL OPEN IT UP TO COMMENTS AND QUESTIONS FROM COMMISSIONERS. COMMISSIONER MOHAMMED. WELL, I WILL START BY THANKING DIRECTOR GLENN AND THE WHOLE AUDIT TEAM FOR THE HARD WORK THAT YOU GUYS DO. EFFICIENCY, ACCOUNTABILITY AND TRANSPARENCY IS SO IMPORTANT TO THIS ORGANIZATION. WE ARE A PUBLIC AGENCY AND YOUR TEAM ENSURES THAT THERE'S GOOD PUBLIC TRUST AND ENSURING

THAT WE HAVE STRONG CONTROLS AND COMPLIANCE IS IMPORTANT IN MAKING SURE THAT WE MAINTAIN THAT PUBLIC TRUST. AND SO I'M SUPER GRATEFUL FOR THE WORK THAT YOU ALL DO, AND IT HAS BEEN AN HONOR SERVING ON THE AUDIT COMMITTEE AND THERE'S A LOT OF INFORMATION THAT COMES THROUGH THERE, AND YOU ALL ARE ALWAYS SO DETAILED AND PROVIDE US WITH GREAT INFORMATION AND ENSURE THAT WE'RE DOING OUR WORK AS COMMISSIONERS REALLY WELL. OVERSIGHT, FINANCIAL OVERSIGHT IS AN IMPORTANT PART OF OUR COMMISSIONER WORK AND THAT COMMITTEE ENSURES THAT WE'RE DOING THAT WELL. SO THANK YOU FOR YOUR HARD WORK. I ALSO WANT TO THANK SARAH WHO DONATES HER TIME TO THE PORT AND IS INCREDIBLY SMART AND SERVES ON THE AUDIT COMMITTEE WITH US. AND SHE BRINGS A LOT OF EXPERTISE TO THE AUDIT COMMITTEE, AND I JUST WANT TO EXPRESS MY GRATITUDE FOR HER TIME AS WELL. THANK YOU, COMMISSIONER MOHAMED. COMMISSIONER FELLEMAN, MY PRIMARY REASON WAS TO THANK SARAH TOO. I'VE NEVER MET HER, BUT I'M JUST AMAZED AT THE COMMUNITY MEMBERS, THE VOLUNTEERS THAT COME WITH THIS KIND OF EXPERTISE TO HELP THE TRANSPARENCY OF THE ORGANIZATION, THE VALUE OF THAT AND THE TIME SPENT. IT'S JUST REMARKABLE AND GREATLY APPRECIATED. ANY OTHER COMMENTS? I'LL MAKE A FEW COMMENTS. FIRST AND FOREMOST, I ALSO WANT TO ECHO THE SENTIMENTS THANK YOU TO OUR PUBLIC MEMBER, SARAH HOLSTROM, WHO'S BEEN AN INVALUABLE MEMBER OF OUR COMMITTEE. I LOVE THAT WE HAVE THE PERSPECTIVE OF SOMEONE FROM OUTSIDE THE ORGANIZATION. I THINK IT HELPS US AVOID GROUPTHINK AND THE ECHO CHAMBER OF OUR DAIS UP HERE. AND SHE JUST BRINGS A BREADTH OF EXPERIENCE AND I'VE JUST SEEN A TREMENDOUS AMOUNT OF ENGAGEMENT FROM HER ON EVERYTHING THAT MAY HAVE NOT BEEN THE CASE BEFORE. AND SO THANK YOU SO MUCH, SARAH. I REALLY DEEPLY APPRECIATE YOUR INVOLVEMENT AND YOUR PARTICIPATION. I ALSO WANT TO ADDRESS THE TWO ITEMS THAT GLENN BROUGHT UP. FIRST IS THE ACH FRAUD? LOOK, THESE THINGS HAPPEN AND I DON'T THINK THERE'S ANY ONE PLACE OR PERSON THAT WE SHOULD BE POINTING THE FINGER TO. I THINK COLLECTIVELY WE'VE ALL PUT IN THE PROTOCOLS TO ADDRESS SOME OF THE SHORTFALLINGS IN OUR STANDARD OPERATING PROCEDURES. BUT ONE THING THAT I DID WANT TO COMMEND THE TEAM ON IS THE FACT THAT WE ACTED DECISIVELY AND QUICKLY TO RECOVER AS MUCH OF THE FUNDS AS WE POSSIBLY COULD. THIS COULD HAVE BEEN WAY WORSE. IN CONCLUSION, WE COULD HAVE RECOVERED NONE OF THE MONEY. WE

DIDN'T RECOVER ALL OF IT. BUT THE FACT THAT WE WERE ABLE TO MOVE QUICKLY AND PRECISELY AND RECOVER MORE, LIKE 90% OF IT IS A TESTAMENT TO OUR TEAM'S ABILITY AND EFFECTIVENESS. SO THANK YOU, GLENN, AND TO EVERYONE ELSE IN THE ORGANIZATION THAT HAS WORKED HARD TO DO THAT. AND THEN SECONDLY, WITH REGARDS TO SOUTH KING COUNTY IMPACT FUND, I SAY THIS EVERY TIME, BUT WHEN IT COMES TO THIS SPECIFIC PROGRAM, WE REALLY ARE PUSHING THE ENVELOPE AND BEING CREATIVE WITH HOW WE DO THINGS. THIS IS, AS YOU ALL KNOW, TECHNICALLY A CONTRACT WITH THESE ORGANIZATIONS THAT WE HAVE KIND OF BECOME CREATIVE WITH BECAUSE WE'RE A PUBLIC AGENCY AND WE CAN'T JUST GIVE UP MONEY DUE TO THE GIFT OF PUBLIC FUNDS ISSUE OR RULES. WE CAN'T JUST MAKE THIS A NORMAL GRANT PROGRAM WHERE WE JUST GIVE COMMUNITY BASED ORGANIZATIONS MONEY. AND SO AS THOSE WHO WORKED ON THIS PROJECT KNOW, IT'S BEEN A LONG TIME KINDLY TO FIGURE OUT THE PROGRAM, TO REJIGGER THE PROGRAM. I'VE HEARD FROM A LOT OF COMMUNITY ORGANIZATIONS THAT ARE TRYING TO TAP INTO THIS THAT IT'S VERY DIFFICULT TO COMPLY WITH CERTAIN THINGS AND WHATNOT. AND SO THE FACT THAT OUR TEAM HAS BEEN AGILE AND HAS BEEN OPEN TO TWEAKING THE PROGRAM SUCH THAT IT MEETS ALL OUR AUDIT REQUIREMENTS BUT ALSO FULFILLS THE MISSION OF THE SOUTH KING COUNTY IMPACT FUND IS I THINK TREMENDOUS WORK AND HOPEFULLY OTHER ORGANIZATIONS THAT ARE UP AGAINST SIMILAR CHALLENGES DUE TO THE GIFT OF PUBLIC FUNDS ISSUE SEES OUR WORK AS AN EXAMPLE OF HOW MAYBE WE CAN OPEN UP MORE OPPORTUNITIES FOR UNDERSERVED COMMUNITIES AND THOSE ORGANIZATIONS THAT NEED RESOURCES. SO THANK YOU SO MUCH FOR ALL THE WORK THAT YOU AND THE TEAM OVER AT IN COMMUNITY ENGAGEMENT AND BOOKDA'S TEAM TO US TO MAKE THIS POSSIBLE. YES. COMMISSIONER FELLEMAN, IN MY DESIRE TO THANK OUR COMMUNITY REPRESENTATIVE, I FAILED TO ACKNOWLEDGE THE GREAT WORK OF THE AUDIT COMMITTEE AT LARGE AND VERY MUCH APPRECIATE THE DEDICATION OF MR. FERNANDEZ AND COMPANY. SO IT'S REALLY TOUGH WORK, AND TO PAY ATTENTION TO THESE THINGS IS REALLY GREATLY APPRECIATED, WHICH THE ADDED BENEFIT OF HAVING A COMMUNITY MEMBER IS GREAT, AND I VERY MUCH APPRECIATE THAT. ONE THING HAS HUNG OUT FOR ME A WHILE, AND I WONDER, CAN YOU PROVIDE ANY INSIGHT ON THIS WEST SIDE FIRE STATION DELAY THAT IS PART OF THE AUDITS? SO AT THIS POINT, I THINK WE'RE VERY CLOSE. IF NOT DONE ON

THE ACTUAL PROJECT, I DON'T WANT TO COMMENT ON THE AUDIT, BUT ON THE PROJECT, WE ANTICIPATE, THERE'S ONE FINAL ISSUE WITH THE DOOR. MATTER OF FACT, I WAS TALKING WITH STAFF ABOUT THAT TODAY, AND WE LOOK TO OPEN THE WEST SIDE FIRE STATION IN FEBRUARY, AND I'M HEADING OVER TO THE FIRE STATION THIS AFTERNOON, SO I'LL CONFIRM. KICK THE TIRES FOR ME. YEAH. SO STEVE SAID THIS IS DONE. IT'S BEEN A LONG JOURNEY, COMMISSIONER, AS YOU KNOW, BUT HOPEFULLY WE GET THIS THING DONE AND PUT TO REST. SO ALL PROBLEMS THAT GOT US HERE ARE MORE OR LESS IDENTIFIED AND RESOLVED. WELL, THERE'S SOME LIQUIDATED DAMAGES AND OTHER THINGS THAT WE'RE GOING TO HAVE TO GO AFTER BECAUSE OF THE DELAYS AND SOME CLEANUPS, BUT THAT'S FOR THE PORT'S CONSTRUCTION MANAGEMENT TEAM, AND EVERYTHING'S BEEN HANDED OUT. I WILL POINT OUT THAT OUR AUDIT REPORTS, COMMISSIONER, ARE MADE PUBLIC, AND THE WORK THAT WE DO IS ON OUR WEBSITE. THANKS. APPRECIATE IT. GREAT. THANK YOU SO MUCH. ALL RIGHT, THAT CONCLUDES OUR BUSINESS MEETING AGENDA FOR THE DAY. ARE THERE ANY CLOSING COMMENTS AT THIS TIME OR MOTIONS RELATING TO COMMITTEE REFERRALS FROM COMMISSIONERS? COMMISSIONER HASEGAWA? MR. COMMISSION PRESIDENT, BEFORE WE DO THAT, DO YOU WANT TO CONTINUE THROUGH THIS SEGMENT, OR DO YOU WANT TO RECESS AND WAIT FOR COMMISSIONER CALKINS TO RETURN? I THINK WE CAN CONTINUE. I THINK WE'RE PAST MOST OF THE THINGS THAT MAYBE COMMISSIONER CALKINS MIGHT BE WANTING TO WEIGH IN. THANK YOU. I JUST WANTED TO OFFER THAT. THANK YOU. THANK YOU. ALL RIGHT. COMMISSIONER HASEGAWA. THANK YOU, MR. PRESIDENT. AS EXECUTIVE DIRECTOR METRUCK MENTIONED IN HIS OPENING REMARKS, THIS IS LUNAR NEW YEAR. SUNDAY WAS THE LUNAR NEW YEAR HOLIDAY, AND IT DOES REPRESENT THE YEAR OF THE RABBIT, AND THE RABBIT DOES REPRESENT LUCK AND PROSPERITY, AS EXECUTIVE DIRECTOR METRUCK MENTIONED, BUT IT ALSO REPRESENTS PATIENCE, GRACE, AND SENSITIVITY. LUNAR NEW YEAR HAS HISTORICALLY BEEN AN AUSPICIOUS TIME FOR PEOPLE AROUND THE WORLD, MILLIONS OF AMERICANS AND HUNDREDS OF THOUSANDS OF KING COUNTY AND COMMUNITY MEMBERS. AND IT SETS THE TONE FOR THE NEXT 365 DAYS. AND THAT'S WHY SO MANY OF US ARE SO DEEPLY IMPACTED BY THE MASS SHOOTING THAT TOOK PLACE ON LUNAR NEW YEAR, AS WELL AS THE SHOOTING THAT TOOK PLACE THE FOLLOWING DAY. IT'S A TERRIBLE TRAGEDY. AND I WANT TO ACKNOWLEDGE THAT AS COMMUNITY MEMBERS GRIEVE AND MOVE THROUGH THE ROUNDS OF

LOSS AND ANGER AND RESOLVE FOR CHANGE, THAT I AM CHANNELING THROUGH THE RABBIT ZODIAC, THE CALL TO PRACTICE BEING GENTLE, BEING GENTLE WITH MYSELF, AND TO BE GENTLE WITH THE PEOPLE AROUND ME. AND I THINK THAT IS SOMETHING THAT ALL OF US WOULD STAND TO BENEFIT, TO CHANNEL. IN LIGHT OF THREE BACK TO BACK ACTIVE SHOOTER INCIDENTS, INCLUDING SUNDAY MONTEREY PARK, YESTERDAY IN HALF MOON BAY, AND ONE THIS MORNING IN YAKIMA COUNTY, WHERE THREE WASHINGTONIANS WERE SHOT AND KILLED. MR. PRESIDENT, I'D LIKE TO MOVE TO AMEND AGENDA NUMBER EIGHT O, PREVIOUSLY ADOPTED ON NOVEMBER 8, 2022 ON THE COMMISSION BUSINESS BIDDING AGENDA, THE ADOPTION OF THE 2023 STATE LEGISLATIVE AGENDA AS FOLLOWS QUOTE UNDER THE PRIORITY AGENDA ITEMS ON PAGE ONE IN THE SECTION TITLED EQUITY AND COMMUNITY FOCUS TO ADD A NEW BULLET TITLED PUBLIC SAFETY FOR TRAVELING PUBLIC PORT EMPLOYEES AND USERS OF PORT FACILITIES TO SUPPORT LEGISLATION THAT INCREASES GUN CONTROL MEASURES AND INCREASES PUBLIC SAFETY AT PORT FACILITIES.

EXCELLENT. THERE IS A MOTION BEFORE US TO AMEND AGENDA ITEM 8 O, PREVIOUSLY ADOPTED ON NOVEMBER 8, 2022.

IS THERE A SECOND? SECOND? THANK YOU.

THE PORT OF SEATTLE, MR. PRESIDENT, HAS GONE TO GREAT LENGTHS TO SECURE ITS OWN FACILITIES FROM AN ACTIVE SHOOTER. BUT WE NEED TO ADDRESS THE BROADER ISSUE OF WHERE GUNS ARE COMING FROM. THE FACT IS THAT LAST YEAR, THE PORT OF SEATTLE SEIZED MORE FIREARMS IN ITS GATEWAY THAN EVER BEFORE, AND THE PROLIFERATION OF FIREARMS THROUGHOUT SOCIETY REQUIRES MORE STRINGENT MEASURES TO CONTROL THEM. AS EXECUTIVE DIRECTOR METRUCK MENTIONED IN HIS COMMENTS THIS MORNING THAT AT THE PORT OF SEATTLE, SAFETY HAS ALWAYS BEEN AT THE VERY TOP OF OUR PRIORITY LIST. THERE ARE THREE SIGNIFICANT PIECES OF LEGISLATION THAT THE GOVERNOR REQUESTED AND SHOULD BE TRACKED BY STAFF. HOUSE BILL 1240, HOUSE BILL 1143, AND SENATE BILL 50 78, ALL OF WHICH HAVE COMPANION BILLS. THANK YOU.

EXCELLENT. SO NOW WE WILL GO ON A VOTE. IS THERE ANY OBJECTION TO THE AMENDMENT? NO. SO HEARING NONE. THAT AMENDMENT PASSES. I BELIEVE THERE'S ANOTHER AMENDMENT BEING PROPOSED BY COMMISSIONER MOHAMED. COMMISSIONER MOHAMED.

THANK YOU, PRESIDENT CHO, FOR RECOGNIZING ME. ON THAT SAME ITEM, I WOULD LIKE TO AMEND THE 2023 STATE LEGISLATIVE AGENDA. THE LANGUAGE THAT I WILL BE SHARING HAS ALREADY BEEN SHARED WITH THE CLERK, AND I BELIEVE YOU ALL

HAVE A COPY OF THAT. UNDER THE PRIORITY AGENDA ITEM PAGE ONE. IN THE SECTION TITLED EQUITY AND COMMUNITY FOCUS, I'D LIKE TO ADD A NEW BULLET TITLED SUPPORT OF QUALITY JOBS AND QUALITY CHILDCARE AND AT THE FOLLOWING LANGUAGE TO SUPPORT QUALITY JOBS FOR PORT EMPLOYEES. THE PORT SHALL SUPPORT EFFORTS TO INCREASE CHILDCARE FACILITIES ACROSS THE STATE AND ADJACENT TO PORT FACILITIES. THAT'S THE CLOSING OF EXCELLENT. AND I'LL JUST SAY THAT THIS HAS BEEN BROUGHT TO MY ATTENTION BY MANY PEOPLE WHO ARE ADVOCATING TO SUPPORT HOUSE BILL 1199. IN PARTICULAR, THERE IS A CRITICAL NEED FOR ADDITIONAL CHILD CARE OPTIONS THROUGHOUT WASHINGTON STATE. AND WE KNOW THAT THIS ALSO IMPACTS PORT EMPLOYEES. AND WE'RE ALSO SUPPORTING THE CHILDCARE FEASIBILITY STUDY THAT WAS INTRODUCED BY COMMISSIONER HASEGAWA. AND SO I THINK THIS IS VERY MUCH IN ALIGNMENT WITH THAT. AND SO I HOPE WE VOTE TO SUPPORT THIS. EXCELLENT. THANK YOU.

COMMISSIONER MOHAMED, THERE'S A MOTION BEFORE US TO AMEND THE AGENDA ITEM FOR THE STATE LEGISLATIVE AGENDA 2023. IS THERE A SECOND? SECOND. EXCELLENT. IS THERE ANY OBJECTION TO THE AMENDMENT? HEARING NONE THAT AMENDMENT PASSES NOW. WE WILL CONSIDER THE NEW LEGISLATIVE AGENDA WITH THE AMENDMENT. IS THERE ANY OBJECTION TO READOPTING THE 2023 STATE LEGISLATIVE AGENDA AS AMENDED HERE TODAY? ALL RIGHT. SEEING NO OBJECTION, THAT ITEM IS READOPTED AS AMENDED. THANK YOU VERY MUCH.

COMMISSIONERS. APPRECIATE YOUR LEADERSHIP ON THESE ISSUES. I'M GLAD THAT AS AN ORGANIZATION, WE CAN REMAIN NIMBLE ENOUGH TO ADD PRIORITIES AS WE SEE THEM FIT. ALL RIGHT. ANY OTHER ITEMS, REFERRALS, OR COMMENTS FROM COMMISSIONERS? NO. I'M GOING TO MAKE A QUICK COMMENT HERE. I MEANT TO MAKE THIS COMMENT LAST WEEK, BUT IN THE EXCITEMENT OF THE NEW OFFICERS AND WHATNOT, I WAS REMISS AND I FORGOT, BUT WE RECENTLY LOST A VERY SENIOR AND IMPORTANT MEMBER OF OUR AVIATION TEAM. DON HUNTER, WHO HAS BEEN WITH THE PORT FOR SEVERAL YEARS, LEFT US AND SHE STARTED OUT IN OUR AIRPORT DINING AND RETAIL, AND SHE MOVED TO BECOME THE INTERIM CHIEF DEVELOPMENT OFFICER. THIS IS A HUGE LOSS FOR US IN THE AVIATION DEPARTMENT, BUT I WANT TO MAKE SURE THAT WE ALL TOOK A MOMENT TO ACKNOWLEDGE DON AND CELEBRATE HER AND CONGRATULATE HER. SHE IS MOVING ON TO GREENER PASTURES, BUT SHE IS ALSO STAYING LOCAL, FROM WHAT I UNDERSTAND, AND SHE WON'T BE GOING FAR. SO, DON, IF

YOU'RE LISTENING OR TUNING IN, I DON'T KNOW WHY YOU WOULD BE ANYMORE, BUT FIRST AND FOREMOST, COME BACK.

[LAUGHTER]

BUT SECONDLY, AS I SAY, WITH ANYONE WHO LEAVES THE PORT, YOU'RE ALWAYS WELCOME HERE. YOU ALWAYS HAVE A FAMILY HERE, YOU ALWAYS HAVE A PLACE HERE. AND I AM REALLY SERIOUS WHEN I SAY THAT IF THE OPPORTUNITY PRESENTS ITSELF, WE WOULD BE MORE THAN HAPPY TO HAVE YOU BACK HERE. AND SO WITH THAT, I WILL END MY COMMENTS AND OPEN IT UP FOR ANY OTHER COMMISSIONERS WHO MAY HAVE COMMENTS REGARDING THAT MATTER OR ANY OTHER MATTER. COMMISSIONER MOHAMED, PRESIDENT CHO. I ALSO ECHO THOSE SAME SENTIMENTS FOR DON HUNTER. SHE'S AN INCREDIBLY HARDWORKING PERSON, AND IT'S UNFORTUNATE THAT WE LOST HER AT THE PORT. AND I JUST HAD A CHECK IN WITH DIRECTOR LANCE LITTLE AND THAT WAS EXACTLY WHAT I SAID TO HIM I SAID, THERE'S NOT AN OPPORTUNITY TO BRING DON BACK. AND SO IF SHE HEARS THIS, I ALSO APPRECIATE HER PUBLIC SERVICE AND ALL OF THE HARD WORK THAT SHE'S DONE AT THE PORT OF SEATTLE, ESPECIALLY SUPPORTING SMALL BUSINESSES. AND I KNOW THAT A LOT OF THE SMALL BUSINESSES AT THE PORT, AT THE AIRPORT APPRECIATE THE WORK THAT SHE'S DONE, BUT ALSO SHE'S MADE A HUGE IMPACT IN THE REGION, AND SO I HEAR SUPPORT FOR HER ACROSS THE CITY, ACROSS THE REGION. I JUST WANT TO SAY IN PUBLIC THAT I ALSO APPRECIATE HER. I WASN'T HERE EARLIER THIS MORNING WHEN COMMISSIONER FELLEMAN INTRODUCED THE INTERNATIONAL HOLOCAUST REMEMBRANCE ORDER, BUT I WANT TO SAY THAT THIS IS SUCH AN IMPORTANT TIME FOR US TO REFLECT ON ISSUES OF ANTISEMITISM AND LIVING IN KING COUNTY. INJUSTICE ANYWHERE IS A THREAT TO JUSTICE EVERYWHERE. AND SO I APPRECIATE YOUR LEADERSHIP. AND I THINK NOW THAT KNOWING THAT THERE IS A RISE IN ANTI SEMITISM IN OUR REGION, IT IS SO IMPORTANT THAT WE USE OUR VOICES, THAT WE USE OUR PLATFORM TO SPEAK OUT AGAINST IT. AND I STAND IN SOLIDARITY WITH YOU ALWAYS AND THE JEWISH COMMUNITY IN OUR STATE AND ACROSS THE WORLD. THAT CONCLUDES MY COMMENT. EXCELLENT. COMMISSIONER HASEGAWA? NO. OKAY. COMMISSIONER FELLEMAN. I JUST REALLY APPRECIATE YOUR COMMENTS. I UNDERSTAND YOU HAD ALL THE BUSINESS TO BE DOING OUT THERE, AND HAVING US AS A UNANIMOUS FORCE WAS VERY IMPORTANT TO ME. SO THANK YOU SO MUCH. GREAT EXECUTIVE METRUCK. ANY CLOSING COMMENTS FROM YOU? YEAH, THANKS COMMISSIONERS AND THANKS PRESIDENT CHO FOR THAT

RECOGNITION OF DON HUNTER AND HER CONTRIBUTIONS BOTH TO AVIATION AND TO THE ORGANIZATION AS A WHOLE. I DO WANT TO TAKE JUST A POINT TO YOU HEARD IN PUBLIC TESTIMONY TODAY REGARDING TUB LAKE. AND I JUST WANT TO PASS ON FOR MEMBERS OF THE PUBLIC AND COMMISSIONERS KNOW THIS. THE PORT AND THE CITY OF SEATAC ARE VERY BOTH VERY AWARE OF THE ECOLOGICAL VALUE OF TUB LAKE AND THEN THE NEED TO PROTECT THIS VALUABLE RESOURCE. THERE ARE VARIOUS STUDIES UNDERWAY THAT WILL INFORM THE DISCUSSION AND DECISIONS ABOUT NORTH SEATAC PARK FOR ELECTED OFFICIALS RECOMMENDED VIA THE JAC RELATIVE, THE PORT SEAL, NORTH SEATAC PARK AND THE 55 ACRE PROPERTY. THESE STUDIES WILL BE COMPLETED AND PRESENTED BY THE END OF 2023. AND TUB LAKE IS A QUAKING FEN, WHICH IS A TERM FOR THAT TYPE OF VALUABLE ECOLOGICAL PROPERTY. IT IS. IT'S A TYPE OF WETLAND OF PARTICULARLY HIGH ECOLOGICAL VALUE. WE RECOGNIZE THAT AND IT'S AT TOP OF OUR INTEREST OF PROTECTING THAT BOTH OURSELVES AND THE CITY OF SEATAC. THANK YOU FOR THAT OPPORTUNITY. THANK YOU, STEVE. COMMISSIONER CALKINS. WELCOME BACK FROM OLYMPIA. DO YOU HAVE ANY CLOSING COMMENTS OR QUESTIONS FOR US? NO, I WAS ABLE TO TAKE THE PORT HELICOPTER DOWN AND BACK REALLY QUICKLY. WE DON'T OWN A HELICOPTER. WE'RE NOT USING PUBLIC DOLLARS FOR THAT. THAT WAS A JOKE. THE RECORD. NO, IT WAS GREAT. YEAH. I HAD A CHANCE TO PROVIDE TESTIMONY ON SENATE BILL 53 80 WHICH IS RELATED TO CITING PARTICULARLY CLEAN ENERGY PROJECTS IN THE STATE WHICH IS OF PARAMOUNT CONCERN FOR US TO GO TO SEATTLE AS WE LOOK FOR WAYS TO DEVELOP ADDITIONAL LIQUID FUELS FOR PLANES AND TRAINS AND BOATS AND TRUCKS SO WE CAN POWER THE ECONOMY THAT WE'RE TRYING TO GROW HERE. ON CLEAN FUELS. AWESOME. THANK YOU FOR YOUR ADVOCACY ON THE PORT OF THE FUTURE. WITH THAT HEARING, NO FURTHER COMMENTS AND HAVING NO FURTHER BUSINESS, IF THERE'S NO OBJECTION, WE ARE ADJOURNED AT 12:02P.M..